Measuring Pension Plan Risk from an Economic Capital Perspective

Steve Bonnar, Aniketh Pittea and Pradip Tapadar

University of Waterloo and University of Kent

May 15, 2019

Acknowledgements |

- Funding for this project has come from a variety of sources:
 - Canadian Institute of Actuaries
 - Institute and Faculty of Actuaries
 - International Congress of Actuaries
 - Social Sciences and Humanities Research Council (SSHRC)
 - Society of Actuaries

Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

Motivation for Overall Project

- Baby boomers entering retirement
 - concerns of diminished returns, compromised pensions
- Higher old-age dependency ratio may lead to
 - less saving (dissaving) and investment
 - shift in asset allocation toward low risk / low return assets
 - reduced labour force growth
- With implications for asset returns and retirement outcomes

Model Framework / Results - Economic Demographic Model

- Overlapping Generations Model (OLG) with:
 - aggregate uncertainty
 - two asset classes (risky and risk-free)
 - multi-pillar pension systems (saving, pay-go, earnings based)
 - endogenous labour supply
- Generates standard age-specific labour, consumption, asset holdings and portfolio allocation qualitatively consistent with data
- Older population results in moderately lower asset returns
 - \bullet Increasing survival probability for age 65+ (20% increase at oldest ages) reduces returns by approximately 4%
- Higher pension replacement ratio results in lower asset accumulations

Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

Motivation

- Typical pension plan valuation compares assets to liabilities
- This comparison looks at expected values (perhaps including some margin)
- One approach to pension plan risk assessment is Economic Capital [see Porteous, et al. (2012)]
 - Used for banking and insurance sectors under Basel 2, 3 and Solvency 2
 - Sufficient to cover 99.5th percentile outcome

Methodology

- Select a representative pension plan
 - Universities Superannuation Scheme (UK) 2014 Actuarial Valuation
 - Stylized US pension plan
 - Canadaian pension plan
- Select an economic model
 - Graphical Model [see Oberoi, et al. (2019)]
- Select a mortality model
 - M7 from Cairns, et al. (2007)
- Quantify pension risk [see Porteous, et al. (2012)]

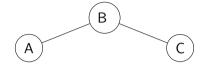
Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

Graphical Model - Background

- Graphical models are probabilistic models for which a graph expresses the conditional dependence structure between random variables.
- We use graphical models to simulate economic variables over long time horizons.
- The approach we use is:
 - transparent
 - flexible
 - easy to implement

Methodology - forecasting



- Assume 3 economic variables A.B and C.
- The individual economic random variables, Z_{it} s, are modelled as:

$$Z_{it} = \mu_i + Y_{it}$$
, where $Y_{it} = \beta_i Y_{i(t-1)} + \varepsilon_{it}$ and $\varepsilon_{it} \sim N(0, \sigma_i^2)$.

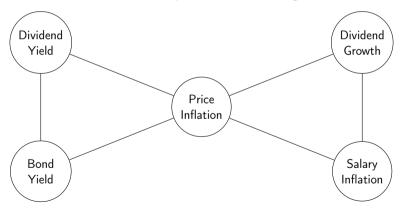
- Correlation of the error terms is represented by a graphical model.
- The error terms:
 - are assumed to be independently distributed across time t;
 - which are directly connected to each other are dependent;
 - which are indirectly connected are still dependent, but more weakly so.

Methodology - selecting a correlation structure

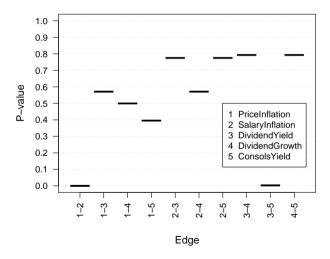
- We use simultaneous p-values to select a graphical structure.
- Hojsgaard et al. (2012). provide guidance on the use of packages written in R to estimate graphical models.
- We use the following UK and US economic time series data:
 - Price Inflation
 - Salary Inflation
 - Dividend Yield
 - Dividend Growth
 - Consols Yield

Economic Model – Graphical Model for UK

Model UK: Graphical model with 6 edges.

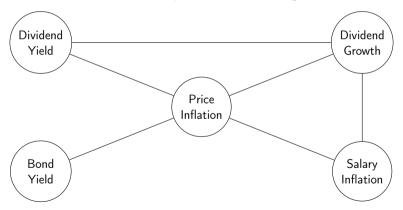


Corresponding P-Values

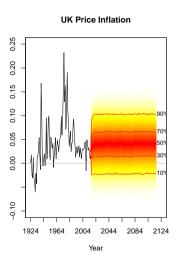


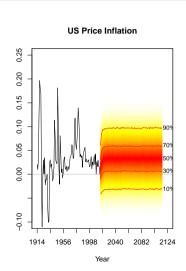
Economic Model – Graphical Model for US

Model US: Graphical model with 6 edges.

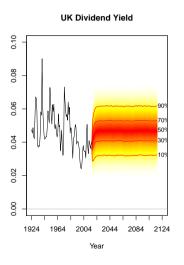


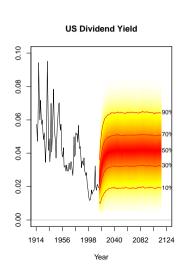
Marginal distribution – Price Inflation



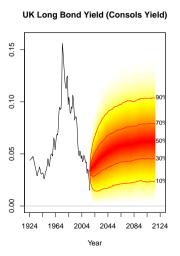


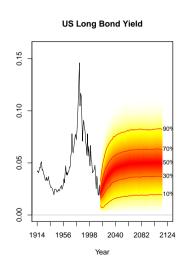
Marginal distribution - Dividend Yield





Marginal distribution - Long Bond Yield





Joint distribution (1)

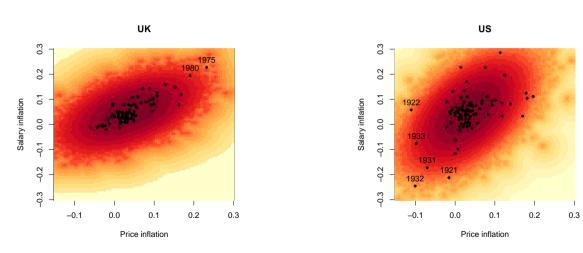
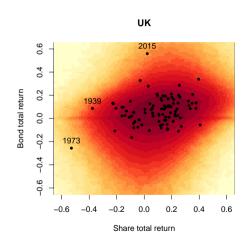


Figure: Plots of simulated price and salary inflation for UK and US.

Joint distribution (2)



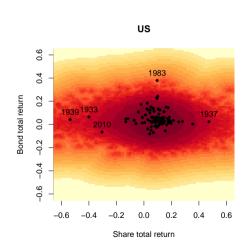


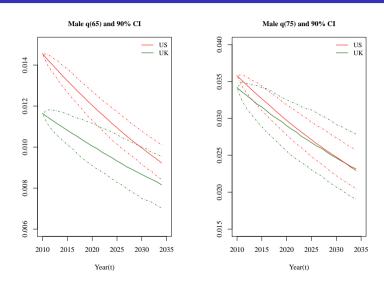
Figure: Plots of simulated share and bond returns for UK and US.

Mortality Model - M7 from Cairns, et al. (2007)

logit
$$q(t,x) = \kappa_t^{(1)} + \kappa_t^{(2)}(x-\bar{x}) + \kappa_t^{(3)}((x-\bar{x})^2 - \hat{\sigma}_x^2) + \gamma_{t-x}^{(4)}$$

- Model assumes a functional relationship between ages (and hence smoothness).
- One of the better fit models to England and Wales data (Cairns et al. (2007)).

Mortality Model – M7 from Cairns, et al. (2007)



Economic Capital Approach

- Use asset yield at time t, discount future benefits/expenses to obtain best estimate asset requirement
- Surplus/deficit at time t (profit vector) given by

$$P_t = L_{t-1}I_{t-1,t} - X_t - L_t$$

• Present value of future profits given by:

$$V_0 = \sum_{t=1}^T P_t D_{(0,t)}$$

Economic Capital Approach

• Present value of future profits, V_0 , can also be expressed as follows:

$$V_0 = A_0 - \sum_{t=0}^{T} X_t D_{(0,t)}$$

• Repeat previous steps 10,000 times to obtain a distribution of V_0 . The required economic capital is the 0.5th percentile of the V_0 distribution

Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

USS Pension Scheme - Benefits

- 1/80th final salary benefit for service to April 1, 2016
- 1/75th career revalued benefit for service from April 1, 2016
- Lump sum at retirement = $3 \times \text{annual pension}$
- Pension increases based on min [CPI, 5%]
- Contribution rate: 24% of salary (8% employee + 16% employer)

USS Pension Scheme - Data

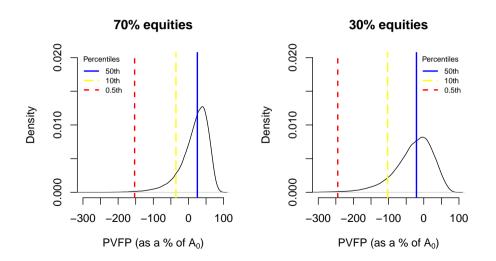
| Active Members | Number | 167,545 |
|------------------------|----------------------------|---------|
| | Average pensionable salary | £42,729 |
| | Average age | 43.8 |
| | Average past service | 12.5 |
| Deferred Members | Number | 110,430 |
| | Average deferred pension | £2,373 |
| | Average age | 45.1 |
| Pensioners | Number | 70,380 |
| (including dependents) | Average pension | £17,079 |
| | Average Age | 71.1 |

USS Pension Scheme – Assets

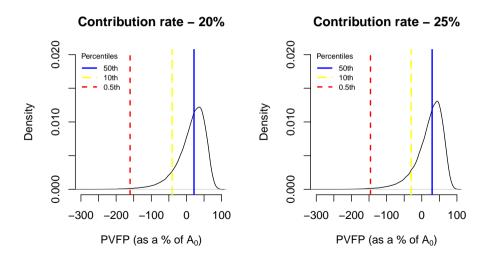
| Assets | Benchmark Allocation |
|--------------------|----------------------|
| UK equities | 16% |
| Overseas equities | 31 |
| Alternative assets | 19 |
| Property | 7 |
| Total real | 73% |
| Fixed interest | 27 |
| Cash | 0 |
| Total fixed | 27% |
| | |

Note: Modelled as 70% Equities and 30% Bonds

USS Economic Capital – Sensitivity to Asset Allocation Strategy



USS Economic Capital – Sensitivity to Contribution Rates



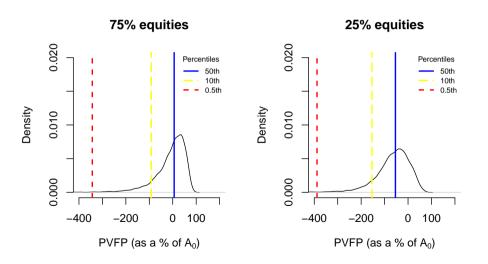
Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

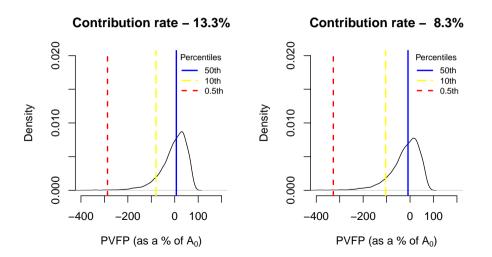
Sylized US Pension Plan - Benefits

- Benefits based on USS pension scheme, except for the following
- 1.5% final average salary for all pension service
- No lump sum payment on retirement
- No pension increases
- Contribution rate: 10.8% of salary

US Stylized Plan Economic Capital – Sensitivity to Asset Allocation Strategy



US Stylized Plan Economic Capital - Sensitivity to Contribution Rate



Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

OTPP - Benefits

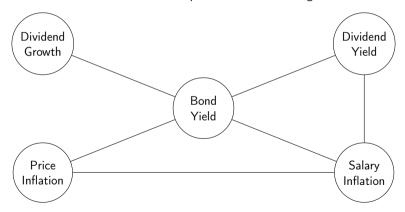
- Pension payment: 1.7% of 5-year average salary benefit
- Pension increases based on CPI
- No lump sum payment
- Contribution rate: 20.8% of salary up to YMPE and 24% for earnings exceeding YMPE.

OTPP - Data

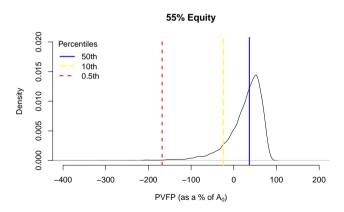
| Active | Number | 144,325 |
|------------------|----------------------------|----------|
| | Average pensionable salary | \$90,468 |
| | Average age | 44.4 |
| | Average past service | 14.6 |
| Deferred Members | Number | 71,205 |
| | Average deferred pension | \$1,965 |
| | Average age | 45.1 |
| Pensioners | Number | 129,785 |
| | Average lifetime pension | \$41,154 |
| | Average age | 71.1 |

OTPP - Economic Model

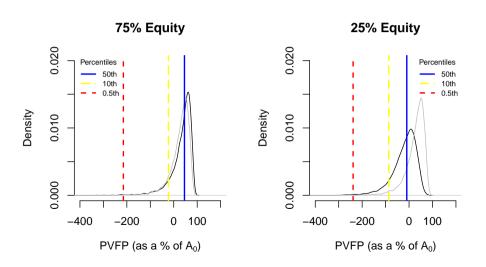
Model Canada: Graphical model with 6 edges.



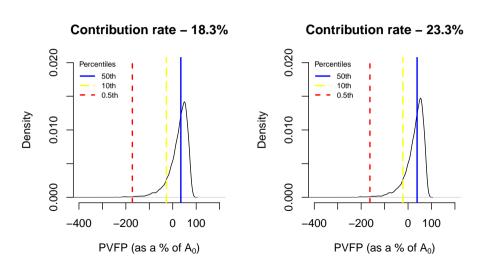
OTPP Economic Capital



OTPP Economic Capital – Sensitivity to Asset Allocation Strategy



OTPP Economic Capital – Sensitivity to Contribution Rate



Contents

- Overall Project
- Introduction to Pension Model
- Assumptions and Methodology
- UK's Universities Superannuation Scheme (USS)
- Stylized US Pension Plan
- Canadian Pension Plan
- Summary

Summary

- There is a very large range of potential results
- The stylized US plan is more volatile than the USS
 - Economic capital twice as large as a percentage of starting assets
 - Economic capital also larger in absolute terms
- The beneficial effect on economic capital of increasing the allocation to long bonds is greater in the stylized US plan
 - Larger proportion of nominal (rather than inflation protected) benefits
- Continuing to analyze Canadian plan results
 - Initial results look similar to USS
 - Will consider implications of reduced inflation protection and differing levels of plan maturity

References

- Cairns, A.J.G., Blake, D., Dowd, K., Coughlan, G.D., Epstein, D., Ong, A., and Balevich, I. A quantitative comparison of stochastic mortality models using data from England and Wales and the United States. *North American Actuarial Journal* 13, no. 1: 1-35, 2009.
- Hojsgaard, S., Edwards, D. and Lauritzen, S. Graphical models with R. Springer Science & Business Media 2012.
- Oberoi, J., Pittea, A. and Tapadar, P. A graphical model approach to simulating economic variables over long horizons. To appear in Annals of Actuarial Science, 2019.
- Porteous, B.T., Tapadar, P. and Yang, W. Economic capital for defined benefit pension schemes: An application to the UK Universities Superannuation Scheme. *Journal of Pension Economics & Finance*, 11, no. 4: 471-499, 2012.