



Institute  
and Faculty  
of Actuaries

# Risk measures for Long term investment – Are they fit for purpose?

Belinda Hue  
Elliott Golend

Risk, Investment and Pensions conference  
Celtic Manor, Newport, Wales  
07 June 2017



# Agenda

- Introduction
- Short Term vs Long Term Investors
- Regulation and its impact
- Approaches to tackling procyclicality
- Conclusions



# Introduction – Procyclicality spotlighted

*Procyclicality and Structural  
Trends in Investment  
Allocation by Insurance  
Companies and Pension  
Funds*

Bank of England and the Procyclicality Working Group  
Discussion Paper  
(July 2014)



Institute  
and Faculty  
of Actuaries

IFoA presentation  
of BoE (2014)  
paper

March 2015

UK Treasury  
Committee inquiry  
into EU Insurance  
Regulation  
(Solvency II)

September 2016 – May 2017

*Expert panel Pension  
Funds and Life  
Companies: Are they  
Fit for Purpose?*

IFoA event (September 2015)



Institute  
and Faculty  
of Actuaries

# What is Procyclicality ?

Defined as

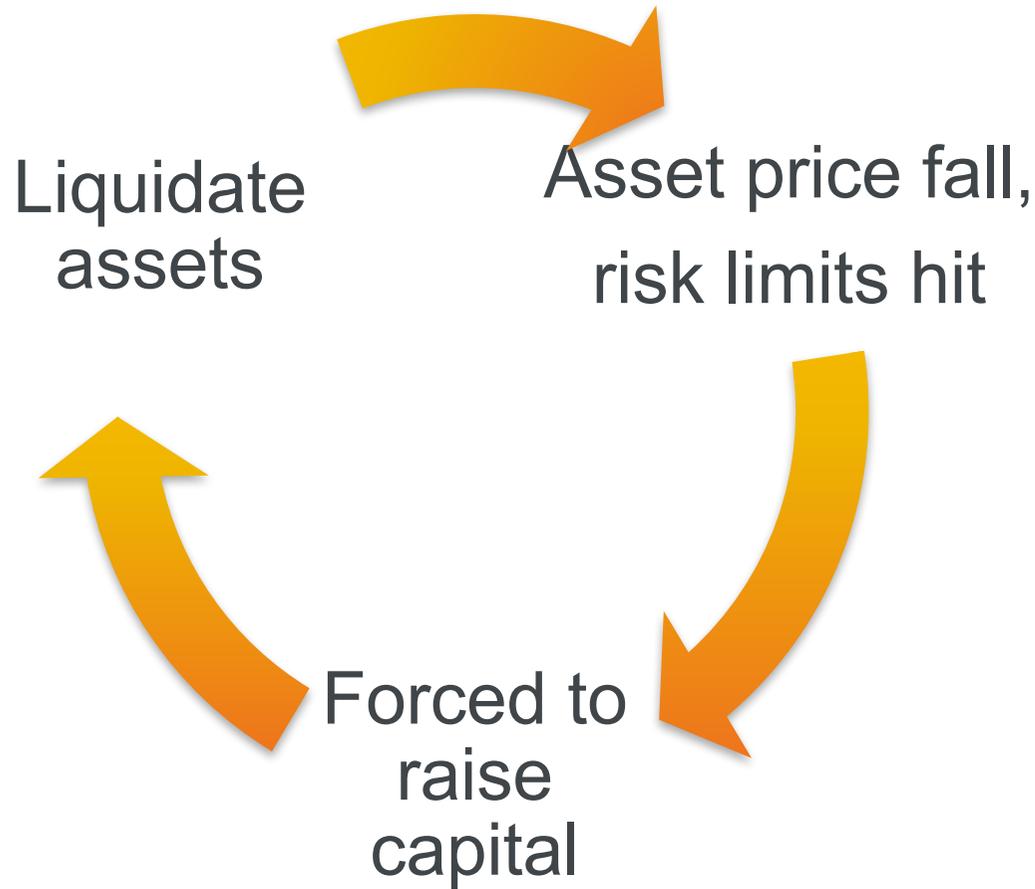
*investing in the short term in a way that could exacerbate market movements and contribute to asset price volatility (including through asset price feedback loops), or*

*investing in the medium term in a way that might exaggerate the peaks and troughs of asset price or economic cycles.*

BoE (2014)



Institute  
and Faculty  
of Actuaries

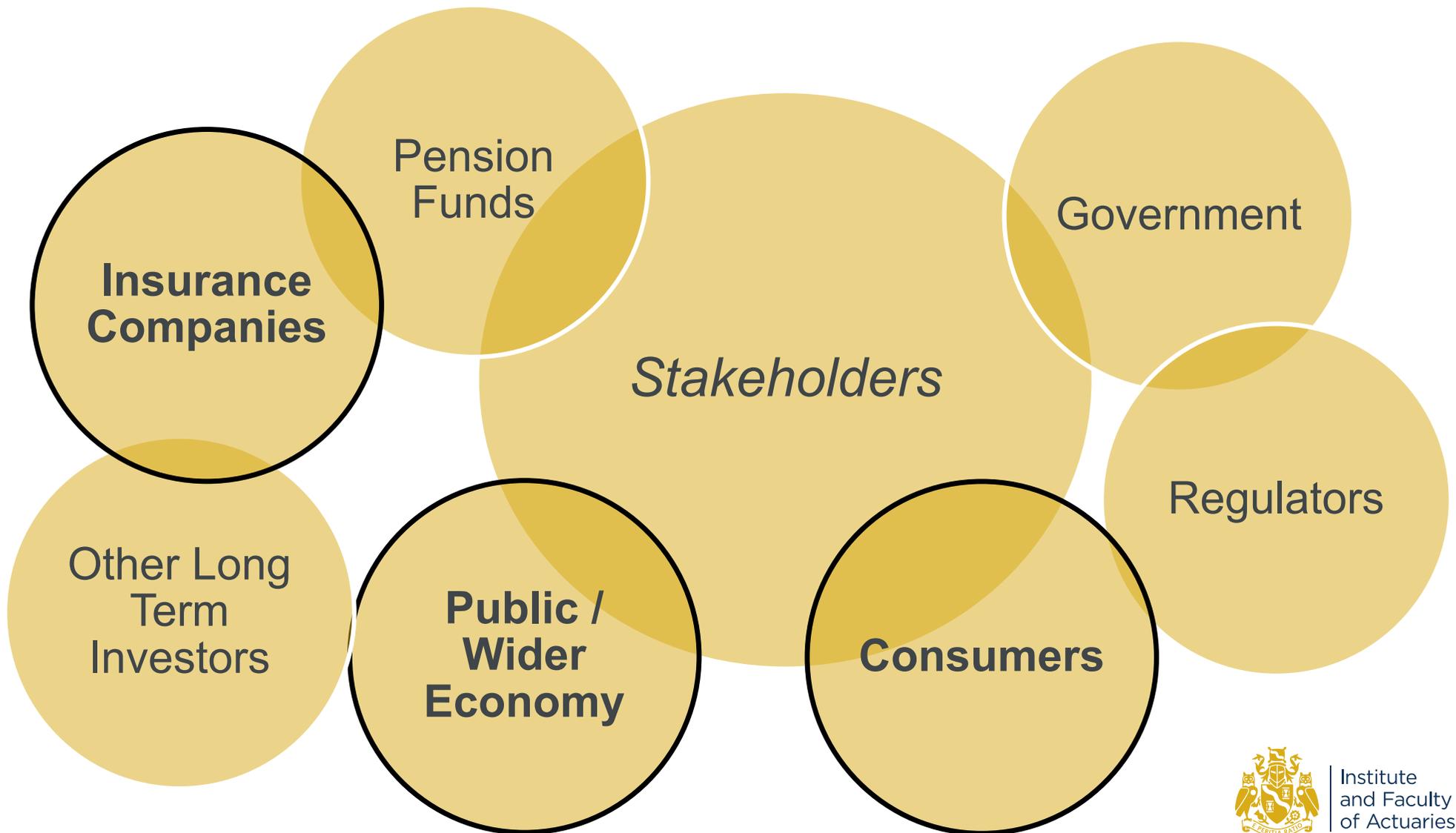


# Recent developments

## *September 2016 – May 2017*

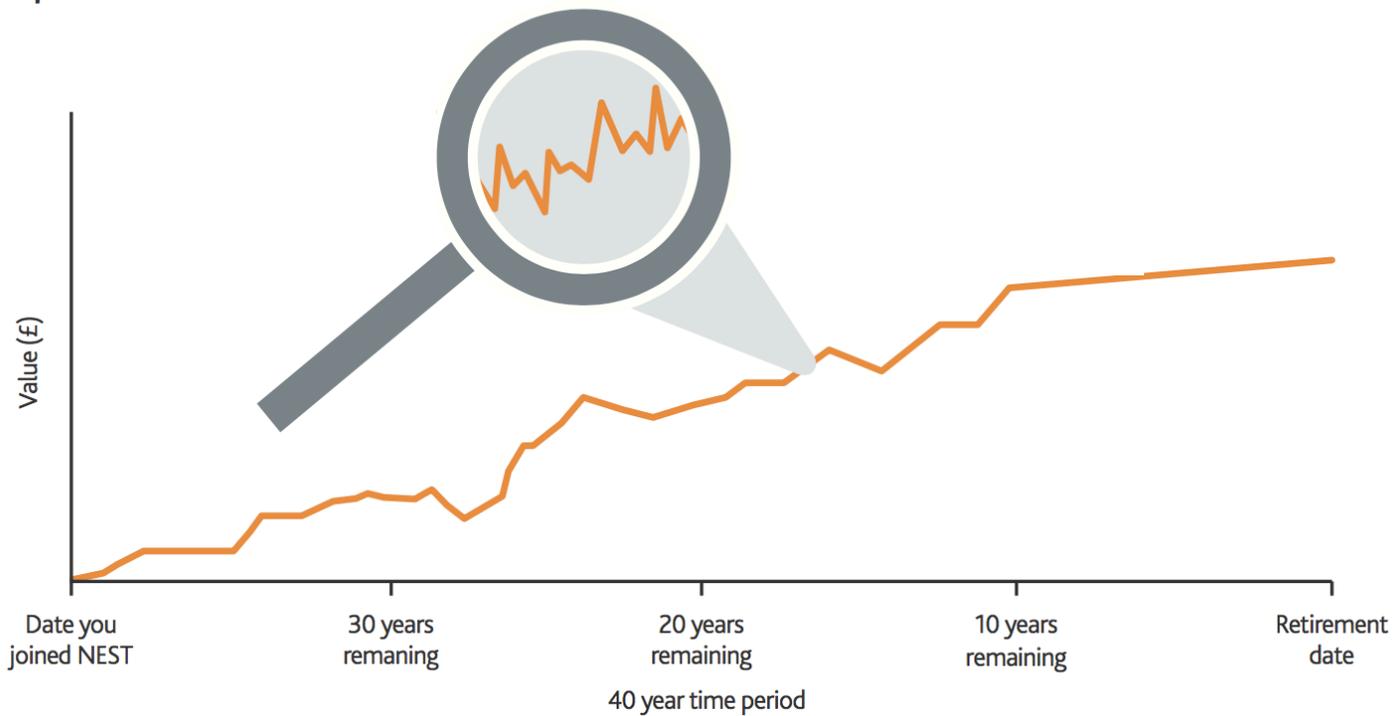
- UK Treasury Committee inquiry into EU Insurance Regulation (Solvency II)
- Written evidence September – November 2016
- Oral evidence January – February 2017
- IFoA submitted both written and oral evidence
- Concluded by the general election with no report published





# Short Term vs Long Term Investors

Ups and downs



Source: NEST *Improving consumer confidence in saving for retirement (2014)*



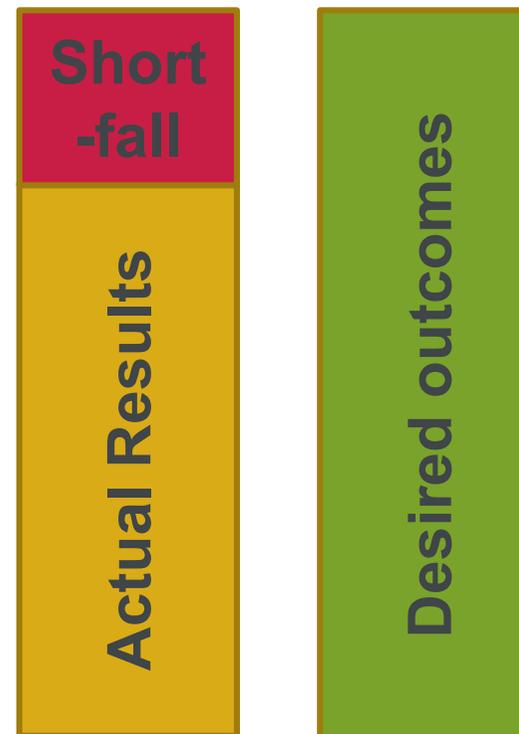
Institute  
and Faculty  
of Actuaries

# The real Economic risk for Long Term Investors

## Shortfall risk

*The possibility that changes in the values or returns on assets cause an ICPF with long term liabilities to fail to achieve its goals*

- Cash payments when due
- Not PV at single point in time



# Market performance – Returns patterns

S&P 500 TR data over 1928-2014 (86 years): Average return 12% p.a. (daily return annualised)

Measurement time horizon	Proportion of negative returns	Proportion < 2 standard deviations
Daily	48%	6%
Annual	29%	3%

Measurement time horizon (Average cumulative return )	Proportion of negative returns
Discrete 10 years	10%
Overlapping 10 years	7%
Overlapping 20 years	0%

Data source: Avinash Persaud *Reinventing Financial Regulation: A blueprint for overcoming systemic risk* (2015)



Institute  
and Faculty  
of Actuaries

## Short term volatility

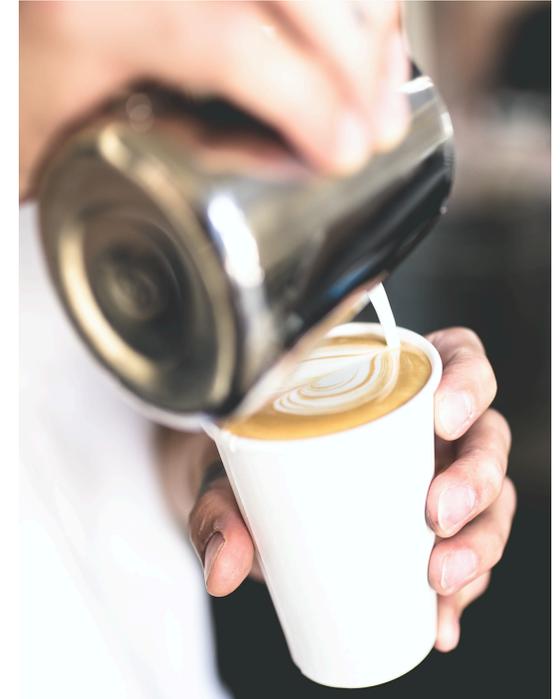
- What drives asset price volatility?
  - Demand for cash
  - Short-term sentiment
  - Herding behavior
  - Speculation
- Notion of risk as volatility
  - Framework not designed for long term investors



## Risk capacity

- “In the hands of the holder”
- Risk capacity is *not* risk appetite or mood
- *Distinct types* of risk
- Investing versus trading horizons
- Risk evolution profile –

Managing ***value*** over time



Institute  
and Faculty  
of Actuaries

*“Insurance companies... play a stabilising role in the financial system... The risks to which insurers are exposed are not, in general, correlated with the business cycle...*

*This **allows** them to take a **long-term perspective** that others cannot, and to make long-term investments...”*

*Mark Carney*

*Governor of the Bank of England*

*May 2014*



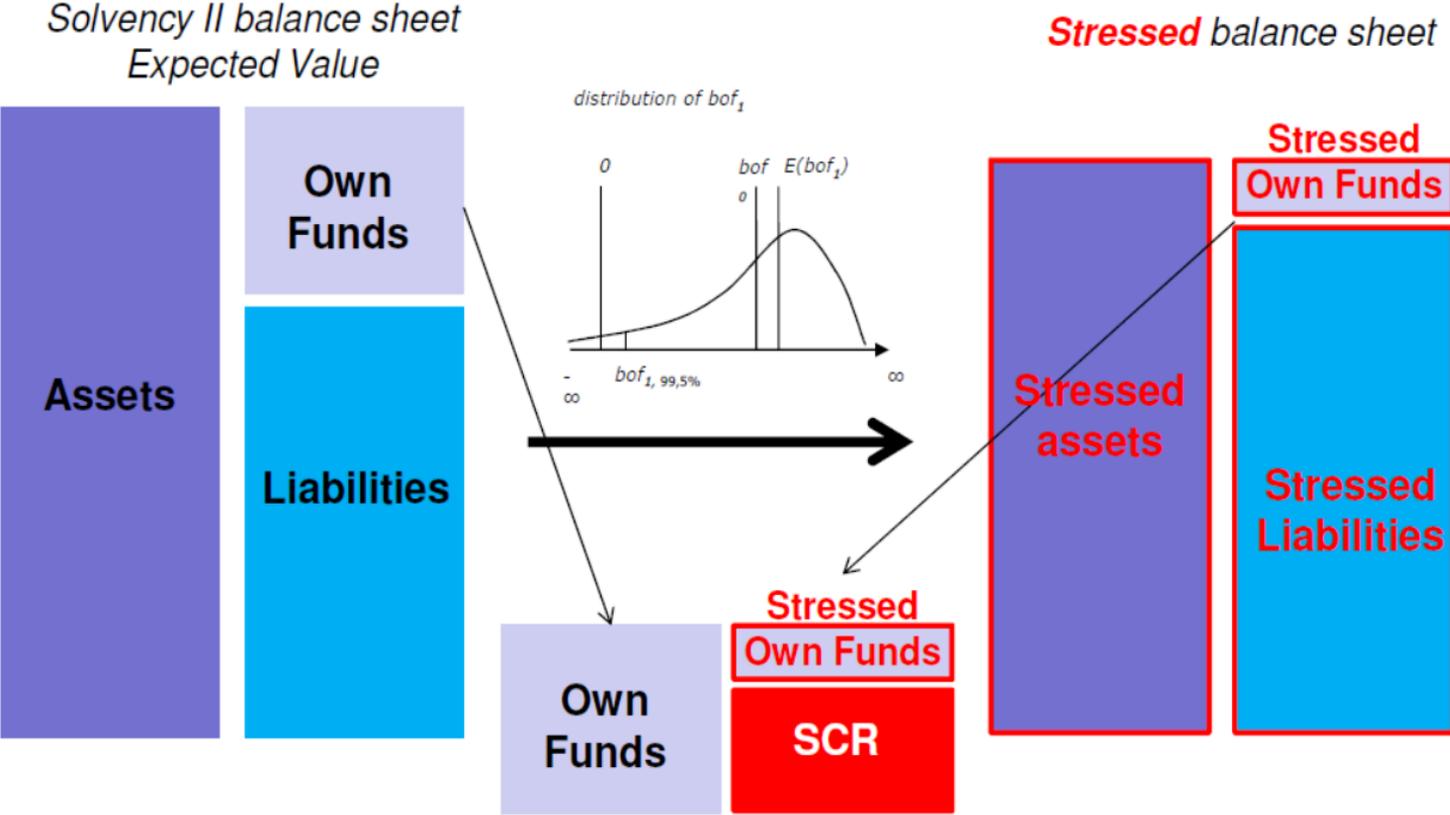
Institute  
and Faculty  
of Actuaries

## Current Regulatory Approach (Solvency II)

- Risk-based solvency requirements for insurers in UK/EU
- Solvency Capital Requirement (SCR) - **one year 99.5% VaR basis**
- Insurers must hold eligible capital equal to liabilities plus SCR
- Standard formula (SF) or insurer's internal models (IM)
- Much capital required for SF equity shocks
- Various mitigants available - complex and expensive



# Solvency II mechanics

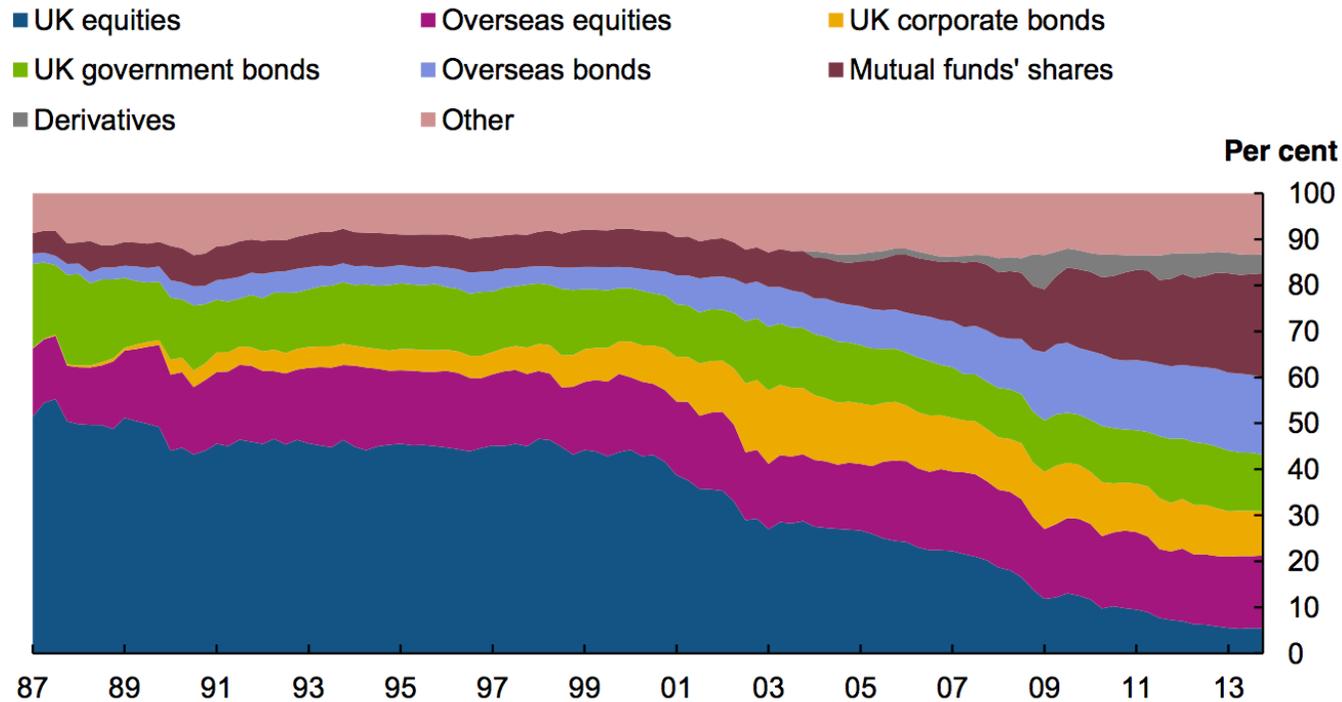


## Observations, from BoE (2014)

- ICPFs investment risk bearing has declined dramatically in recent decades
- Most of the reduction has occurred over the past decade, since accounting standards and regulations based on market prices were introduced
- **Misreading of risk**
- Excessive reliance.. on MTM and other short-term measures has exacerbated the impact of the economic crisis by encouraging life companies to act procyclically



**Chart 2: Allocation of UK ICPF assets to different asset classes (nominal)<sup>(a)(b)(c)</sup>**



Source: ONS and Bank calculations

(a) Bonds includes money market instruments, medium- and long-term bonds. The split of overseas bonds by issuer is not available.

(b) Other includes currency, deposits, loans, other accounts receivable and insurance technical reserves.

(c) Derivatives data are shown separately from 2004, but prior to this are included in corporate bonds.

Picture source: BoE (2014)



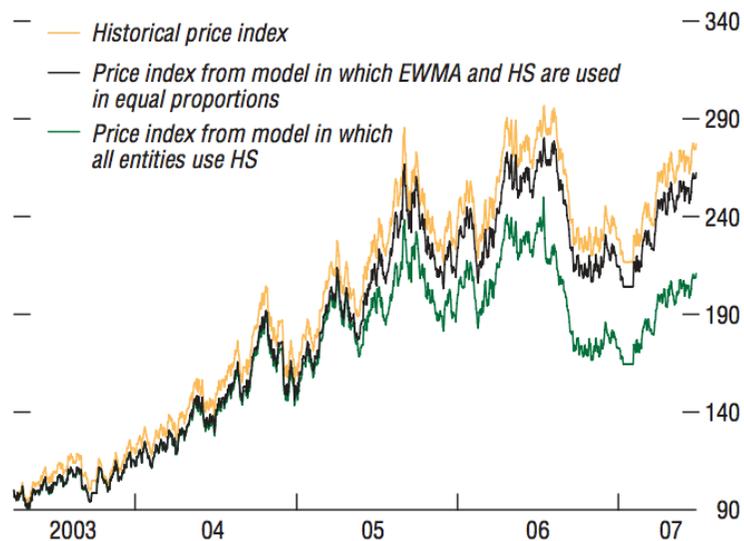
Institute  
and Faculty  
of Actuaries

# IMF simulations

source: IMF Global Financial Stability Report (October 2007)

**Figure 2.9. Asset Price Dynamics Under Alternative Model Specifications**

(Index; April 1, 2003 = 100)

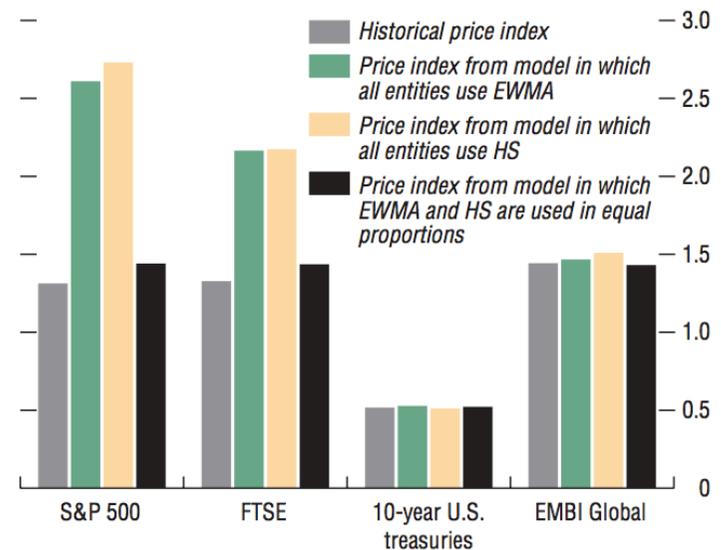


Sources: Bloomberg L.P.; and IMF staff estimates.

Note: EWMA = exponentially weighted moving average; HS = historical simulation. The price indices refer to the Commodity Research Bureau energy futures index, one of the assets included in the VaRs of the simulated financial institutions.

**Figure 2.10. Selected Asset Volatilities Under the Interactive Model**

(Standard deviations; in percent)



Sources: Bloomberg L.P.; and IMF staff estimates.

Note: EWMA = exponentially weighted moving average; HS = historical simulation. The standard deviation is calculated over the stress period August 1998.

itute  
Faculty  
actuaries

## IAIS – current developments

- The International Association of Insurance Supervisors
- Formulating the Global Insurance Capital Standard (ICS)
- A risk-based method, VaR based
- A minimum capital standard
- ICS Principle 7 includes aim to “**minimise inappropriate procyclical behaviour**”



## Insurers are not banks

*“One reason why tools developed for other sectors might **not** be directly applicable [for the insurance sector] is that the likelihood, timing and effect of the macroprudential risk being propagated and amplified may not operate in an identical way across sectors because of **differences in business models.**”*

*Victoria Saporta*

*Executive Director of Prudential Policy Directorate at the Bank of England and Chair of the Executive Committee of the International Association of Insurance Supervisors*

*November 2016*



Institute  
and Faculty  
of Actuaries

## Approaches to tackling procyclicality



## Do nothing

- Regulation there to protect consumers
- Capital required is reflective of the cost of offloading liabilities
- Less capital weakens consumer protection
- More capital makes insurance more expensive
- Is procyclicality the price of protecting consumers/the government against systemic shocks?



## Short Term Adjustments – Counter Cyclical Buffers

- Work of another working party so only mentioned briefly
- Currently done on an ad hoc basis via regulatory forbearance
- Extra capital is required when markets go up and less when they go down
- Assumes mean reversion in markets
- Fundamental changes still have to be recognised at some point
- When does it become ‘kicking the can down the road’?



## Long Term Approaches

*“..an approach to valuation of assets and liabilities that **makes a distinction in the structure of liabilities** between those that allow assets to be held **long-term** and those that might require **immediate sale** of assets. If this distinction is not made there is a risk that the value of insurers’ assets and liabilities becomes unnecessarily volatile, which **itself can become a source** of asset liquidation risk.”*

*Victoria Saporta*

*Executive Director of Prudential Policy Directorate at the Bank of England and Chair of the Executive Committee of the International Association of Insurance Supervisors*

*November 2016*



Institute  
and Faculty  
of Actuaries

## Long Term Approaches – Long Term Measures

- Rather than looking at one year dispersion metrics other approaches could be used such as
  - Discounted Cashflows
  - Longer period used in determining risk / Run off measures
  - Allowance for illiquidity/asset return in liability calculations



# Long Term Approaches – Discount Cashflow Valuation

- Designed to recognise the need to meet cashflows rather than realisable market values
- Assets to be valued by discounting the liabilities they back
- Used for with DB pension valuations pre 2000s
- Creates risks if one insurer needs to be wound up, can create regulatory arbitrage and makes comparisons between insurers difficult



# Long Term Approaches – Longer Period for Measuring Risk / Run off approaches

- Short term measures only focus on volatility but ignores return.
- Procyclicality can be reflected in the return assumption providing a natural counter cyclical buffer
- Different insurers have different liability profiles which may lead to more variation in asset structure
- Returns not market observable (forward looking) so risk of static historic looking assumptions or manipulation to affect reserve levels



## Long Term Approaches – Recognizing Illiquidity

- AA designed to be a ‘low risk rate’ with some allowance for illiquidity
- Could use higher discount rates/lower reserves to incentivise insurers to find non liquid opportunities, increasing diversification and reducing procyclicality
- Pension schemes (for TPs) are allow to discount based on expected return on assets – in theory this should provide a counter cyclical effect but not often seen.



## Long Term Approaches – The Downside

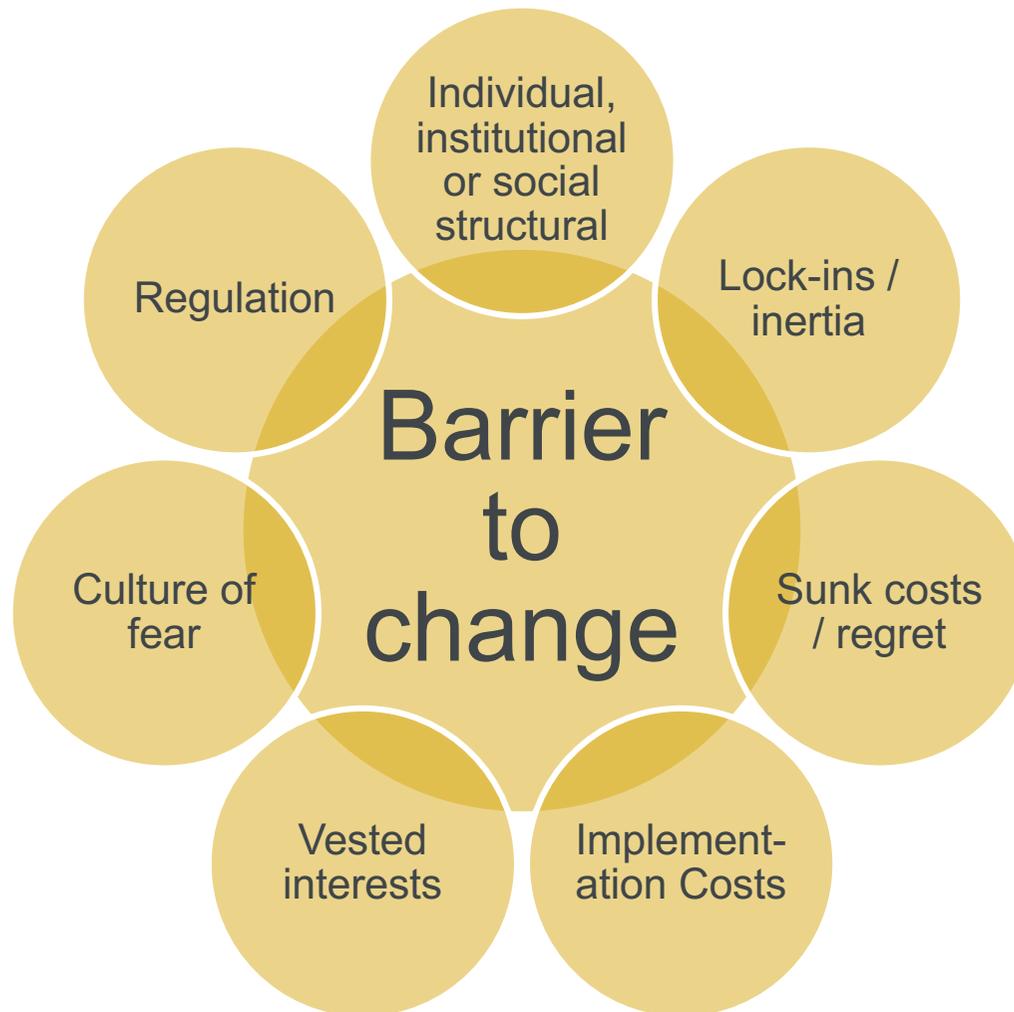
The market can remain  
irrational longer than you can  
remain solvent.  
John Maynard Keynes



## Structural changes

- Pensions world reduced risk with DC schemes
- Unit linked / with profits life policies have similar effects for insurance
- Indirectly happening with pensions freedoms which reduces the annuity market
- Possible room for a hybrid product to leave consumers with market risk whilst providing market protection.
- However products are more complex and not suitable for everyone





# Conclusions



*“Regulation is not just about minimising the risks insurers pose. It’s also about allowing them to play a positive role as a source of long-term finance for the economy.”*

*Mark Carney*

*Governor of the Bank of England*

*May 2014*



Institute  
and Faculty  
of Actuaries

# Acknowledgements

The presenters would like to thank

- Arundhati Ghoshal
- Dalila Hashim
- Cheng Kwek
- IFoA

for their contributions to the development of this presentation.

Full *Risk Measures Working Party* membership list as at 22 May 2017:

Arundhati Ghoshal, Elliott Golend, Andrew Hague, Dalila Hashim, Belinda Hue (chair), Cheng Kwek, Christian Walter



Institute  
and Faculty  
of Actuaries

## Contact details

- Research is ongoing

We welcome your inputs and insights...

[risk2017@belindahue.com](mailto:risk2017@belindahue.com)

[elliott.golend@hymans.co.uk](mailto:elliott.golend@hymans.co.uk)

Thank you for your interest



Institute  
and Faculty  
of Actuaries

# Questions

# Comments

The views expressed in this presentation are those of invited contributors and not necessarily those of the IFoA. The IFoA do not endorse any of the views stated, nor any claims or representations made in this presentation and accept no responsibility or liability to any person for loss or damage suffered as a consequence of their placing reliance upon any view, claim or representation made in this presentation.

The information and expressions of opinion contained in this publication are not intended to be a comprehensive study, nor to provide actuarial advice or advice of any nature and should not be treated as a substitute for specific advice concerning individual situations. On no account may any part of this presentation be reproduced without the written permission of the IFoA.



Institute  
and Faculty  
of Actuaries