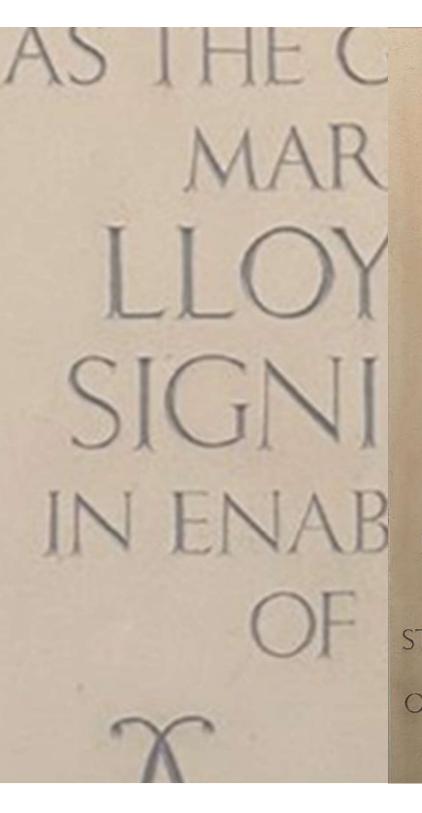


IFoA GIRO Conference

Workshop A2: Climate change: The Bigger Picture

Alex Marcuson, Lara Palmer, Martin Massey, Camilla Bennett and Elliot Orenstein



IN MEMORY OF THE MILLIONS OF AFRICAN MEN WOMEN, CHILDREN AND THEIR DESCENDANTS WHO WERE ENSLAVED AND TRAFFICKED IN THE PERIOD OF THE TRANSATLANTIC SLAVE TRADE AS THE GLOBAL CENTRE FOR MARINE INSURANCE LLOYD'S PLAYED A SIGNIFICANT ROLE IN ENABLING THE BUSINESS OF ENSLAVEMENT DEEPLY SORRY FOR THIS PERIOD IN OUR HISTORY AND THE ENORMOUS SUFFERING CAUSED BY SLAVERY AND ARE STRIVING TO CREATE A FAIRER AND MORE EQUAL SOCIETY TODAY ONE BUILT ON THE COMMON BONDS

IKE FO USINESS Photo: Dr Steven Fisher FIA,

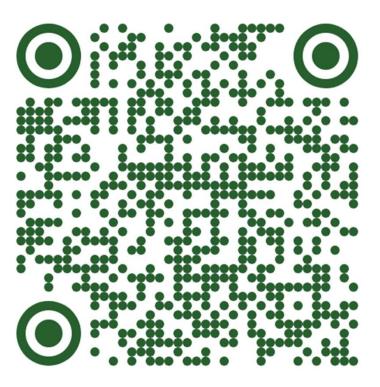
e Bigger Picture



Climate Change: The Bigger Picture

Agenda

- 1. Background and aims of the working party.
- 2. The Bigger Picture:
 - Responding to regulatory developments.
 - Strategic Roles for Actuaries.
 - Challenges surrounding external models.
- 3. Where next and Q&A.



Climate Change Working Party 2025 members

Alex Marcuson *

Josie Currie *

Dhrubajyoti Banerjee

Camilla Bennett

Amit Bhadula

Nikhil Bhatia

Ryan Blake

Lyon Cheu

Sid Chopra

Konrad Farrugia

Richard Footman

Zim Gandhi

Dhruv Gavde

Nidhi Goel

Amerjit Grewel

Pamela Hoto

Peter Kao

Martin Massey

Peter Moore

Wumi Offiong

Elliot Orenstein

Lara Palmer

Sachin Patel

Ian Penfold

James Pinion

Nicola Ralston

Nidhi Rathod

Nikhil Shah

Aditya Singhal

Tom Steeley

Kelly Tarrant

Lucy Thomas

Aashish Verma

Paul Wee

Matthew Wilmot

Charlie Winnan

Speakers in bold



^{*} Co-chairs

Working Party Background

Output from the working party

As the Climate Change Reserving Working Party we have produced a range of outputs.



Litigation Update Climate change and insurance

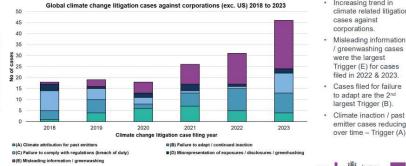
- Steadfast Insurance Co. vs. AES Corp. (2008 2012)
 - Exclusion of intentional acts.
 - No accident or occurrence.
- Arkema chemical factory explosion (2017)
 - Cause was flooding of site following Hurricane Harvey.
 - Flood risks identified by insurer's inspection report but not acted upon.
- · Aloha Petroleum, Inc. vs. NUFIC and American Home (Ongoing)
 - Linked to Honolulu/Sunoco case
 - Existence, timing and effectiveness of pollution exclusions; alleged "bad faith" denial of claims.

How to approach reserve setting for climate change At the moment, the best thing to do is a qualitative assessment of your lines of business and exposures that may impact your book. The best way we found to do this is to split climate change into different categories of risk and then consider the impact of each on each LoB.



IFoA GIRO Conference 2024 20 November, ICC, Birmingham

Key findings - Cases split by filing year



· Increasing trend in climate related litigation cases against corporations.

> / greenwashing cases were the largest Trigger (E) for cases filed in 2022 & 2023. Cases filed for failure

to adapt are the 2nd largest Trigger (B). Climate inaction / past

emitter cases reducing over time - Trigger (A)

GIRO Conference Paper - Board Climate Change: The 2024 Hot Topic 1: Emerging Risk Reserving for Reporting -



Home I want to .. - My Learning Record

Climate Change Reserving Working Party

rontier webinar 10

Reserving for

Climate Change

webinar

Home / Council / Climato Change Receiving Working Party

May 2024 Sessional meeting by the Climate Change eserving Working



Climate Change The

SIRO 2023: Workshop C4: Reserving for climate change:

urrent

November 2024

Y You an

Boiling the Ocean?

Briefing your Board - Writing your Report Framing uncertainty in your reserving report

Reserving for

Working Party

Update: Litigation,

limate change 2023

- your insureds and/or those suing them.
- Adaptation, mitigation and other costs.
- changing social and legal attitudes).
- Policy and insurer identification.







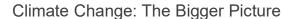






Honolulu



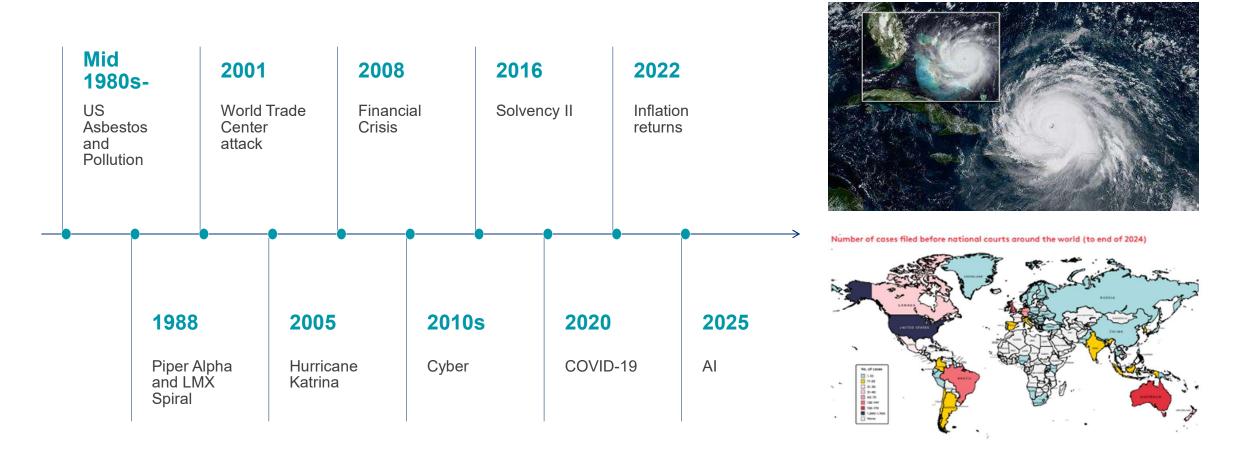


But we were asked by the GI Board to widen our scope!

A New Problem Statement

Insurance challenges we have addressed

The evolution of risk is nothing new – so why might Climate Change be different?





Working Party Aims

Aims of the GI Climate Change Working Party



DEFENSE

- 1. Research and understand the problem.
- 2. Raise profile of the issue.
- 3. Avoid false comfort, but don't cause undue alarm.

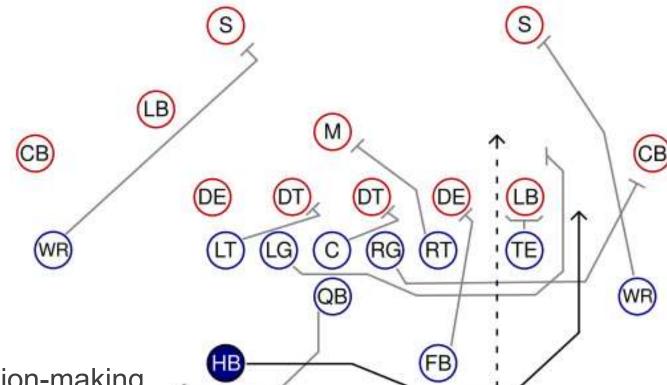
OFFENSE

1. Provide industry thought leadership.

Climate Change: The Bigger Picture

2. Establish strategic importance of general insurance actuarial skills in navigating issues.

What is the play?



Our four workstreams:

- Ground-up line of business analysis.
- How actuaries can support strategic decision-making around climate change.
- How to allow for climate change when using external models.
- Litigation monitoring trends and developing qualitative scenario frameworks.

Climate Change – The Bigger Picture

Responding to Regulatory Developments

Regulatory Developments – CP10/25

Responding on behalf of the Profession

- Thoughtful progression of UK regulatory expectations (update to SS3/19).
- Key challenges for firms surrounding:
 - Development of science-based climate scenarios.
 - Gathering data to enable meaningful analysis.
- Implementation in 2026?

BUT

 Material oversight in CP arising from treatment of climate liability and climate litigation risks. Bank of England Page 1

CP10/25 – Enhancing banks' and insurers' approaches to managing climate-related risks – Update to SS3/19

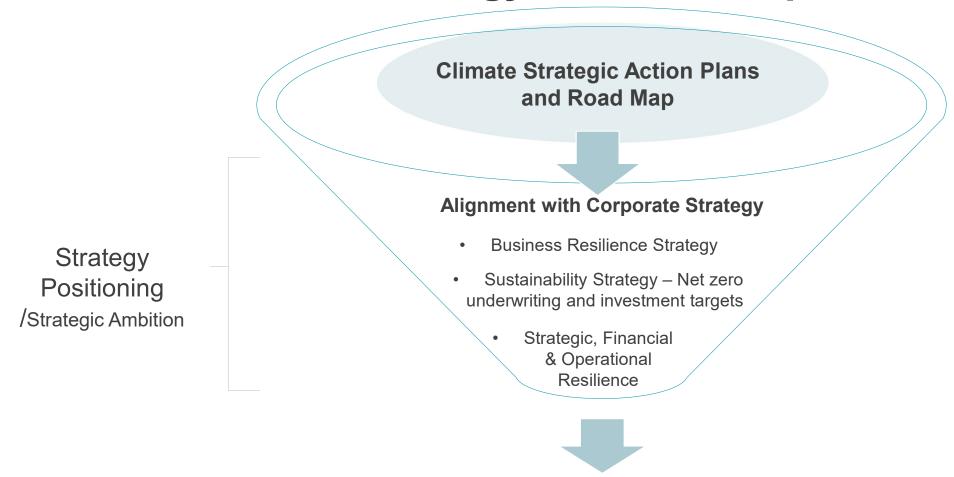
Consultation paper 10/25



Climate Change – The Bigger Picture

Strategic Roles for Actuaries

Climate Strategy and how it impacts Actuaries



- Risk Integration into Specific Business Processes
- Regulatory Capital Setting and ORSA Reporting
- Reserving
- Underwriting Strategy

- Materiality Risk Assessment
- Claims Management
- Risk Appetite Strategy

- Reinsurance Strategy
- Investment Strategy
- Annual Business Planning



Alignment To Meeting Regulatory Expectations New PRA – CP10/25 Proposals (Following SS3/19)





Governance

The board to set and own the overall business risk appetite.



Risk Management

Structured Approach to Risk Identification and Assessment.





Scenario Analysis

Use of both central and "extreme but plausible" stress scenarios.





Data

Given persistent data challenges, firms should outline how they identify and address data gaps



_____ Disclosures

Evolve Reporting and use ISSB Standards that have replaced TCFD.





Insurance Specific Issues

Integrate within ERM Frameworks and SCRs.

Climate Strategy and Ambition

Goals and Targets - Climate-Related Financial Disclosures

Goals



- Net Zero company by 2040
- 60% reduction in the Scope 1 and Scope 2 economic carbon intensity by year-end 2029 from a 2019 baseline
- Help the markets we operate in (UK, Ireland and Canada) become climate ready



KPIs

 Aviva's climate KPIs are centred on operational emissions, supplier engagement, and investment portfolio targets, all aligned with its commitment to become Net Zero by 2040



- AXA is committed to transitioning its insurance, reinsurance and investment portfolios to net-zero greenhouse gas (GHG) emissions by 2050
- Strategy includes initiatives on: Investment, Insurance, Operations, Thought leadership, Biodiversity



As an investor

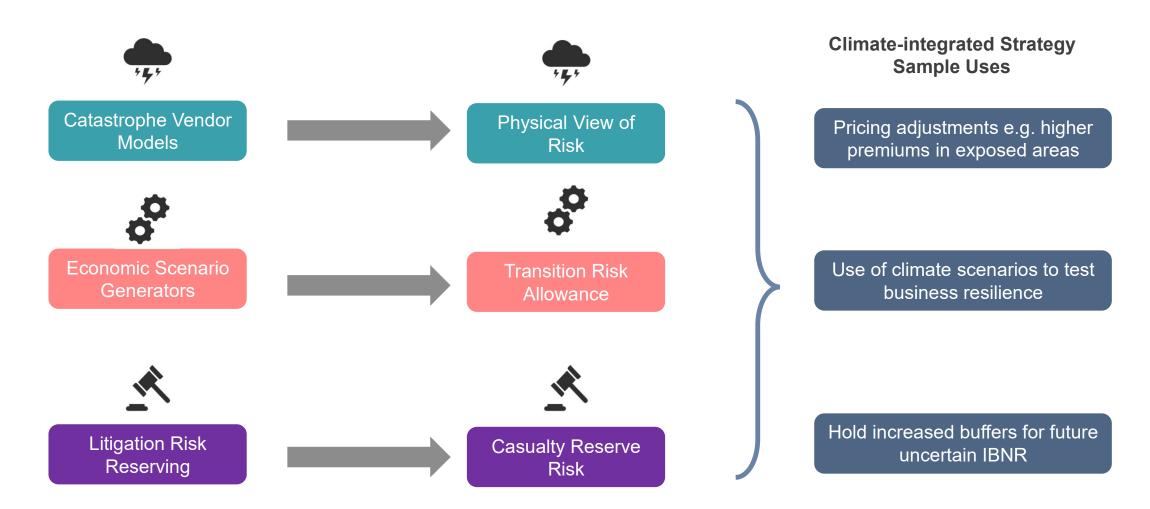
 Reduce by 50%* the carbon intensity of AXA's investment portfolio (General Account assets) by 2030

As an insurer

Reduce by 30%* in absolute terms
Insurance-Associated Emissions for AXA's
largest corporate clients by 2030

Climate View of Risk – Outputs from Lloyd's Market Survey

How Climate Risk is captured in Actuarial Models and Business Processes.



Case Study – Climate Stress Tests for ORSA Reporting

The Problem & Challenge

 To develop climate physical risk stress tests scenarios for a global insurer aligned to regulatory requirements to support the annual ORSA report.

Project Methodology

 Natural catastrophe model outputs were used across specific country and regions associated with each legal entity and extrapolated for alternative discrete scenarios for both alternative climate pathways and time horizons.

Impact on Strategy and Role of the Actuarial Team

- Support capital requirements of the legal entities.
- Set risk appetite climate-related metric for Nat Cat exposures.
- Review the quality, availability and level of reinsurance requirements.

Illustrative Model Outputs – Gross OEP : Net OEP Base Line 1 in 200 return period

Discrete Climate Pathway Scenarios Assumptions	Description of Global Actions taken to mitigate climate change	Short- term 2022	Medium- term 2030	Long-term 2050
1.5°C - 2°C (by 2100)	Early Policy Action	40 : 20	45 : 25	55 : 30
>2°C (by 2100)	Late and Disorderly Policy Action	40 : 20	50 : 30	65 : 35

Case Study – Closing The Climate Change Data Gap

Problem and Challenge

- Data limitations makes it difficult to quantify all climate-related claims trends.
- Insurers unable to appropriately account for climate change.

Potential Solution

- A suite of Al-assisted tools to categorise claims using metadata.
- Create dashboards for tracking climate change related claims across the business:
 - View specific claim types (e.g. heat stress, climate litigation, business interruption).
 - o Filter all non-cat 'extreme weather'.
 - Curate a transition risk dashboard (i.e. consisting of contingent losses, stranded assets, product liability, etc.)

Impacts on Strategy

- Strengthen feedback loops to underwriters and product teams.
- Reduce blind spots of climate change risks underwritten.

Climate Trends Toolkit



Early Detection

Direct users to terms that are newly appearing or changing in frequency. Detect key topics to map and track.



Tracked Terms

Translate SME feedback into a framework to monitor trends and metrics related to specific terms and topics.



Freeform Search

Aggregate data and allow users to return all terms, data, and views related to a search term, class, or time-period.

Summary of Key Challenges for Actuaries of Incorporating Climate Change Risk

Kev

Challenges and Pain

Points

Data Gaps

Limited, inconsistent data - especially for emerging perils and distant time horizons.

Model Risk and Uncertainty

Traditional models struggle to capture new extremes and shifting climate patterns.

Coverage Pressure

Affordability and insurability gaps are widening, testing business models.

Governance Disconnect

Climate risk often sits outside mainstream actuarial and capital processes.

Scenario & Time Horizon Mismatch

Short-term actuarial horizons clash with long-term climate realities.

Regulatory Expectations

Rising demand for credible, decision-useful disclosures and stress testing.



Climate Change – The Bigger Picture

Challenges surrounding external models

Improving Transparency & Consistency in Actuaries' use of External Models

- Actuaries increasingly rely on external models for a wide variety of purposes, particularly when considering climate change.
- Eg cat modelling, asset modelling, capital, pricing, business planning, risk appetite, scenarios.

Examples

- Language/terminology
- Reference models/scenarios
- Calibration & modelling approaches
- Scope inclusions / exclusions
- How actuaries can/should be using these models and how to allow for non-modelled climate effects

Risks

- Unclear what is (and isn't) modelled
- Under- or over- confidence
- Outputs may be used inappropriately
- Hard to compare/combine results across models
- Mis-estimate risks -> strategic decision-making



Our approach

Model scope & consistency

Methodology & assumptions

Frequency / severity

Baseline & scenarios

Underlying pathways/ narratives

Intended use cases

Secondary perils / indirect effects

Validation

Where next?

Where next?

If you want more today:

"GIRO After Hours" session straight after today's research update:

- Climate litigation "a drop in the ocean"?
- Ground-up analysis and modelling.

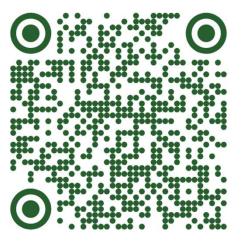
If you want more <u>after</u> today:

Visit our VLE site: https://vle.actuaries.org.uk/course/view.php?i d=1684

Contact a working party member.



Stock image



Q8A





Thank you

For more information, contact:

Alex Marcuson: alex@marcuson.me

Josie Durley: jdurley@nephilasyndicate.co.uk

What does the future hold? Now, Next and Beyond for Climate Change Working Party

Now

- GIRO A2.
- GIRO After Hours.
- Ongoing Research.

Next

- Aiming to present a paper to GIRO in 2026.
- Engage with UK and overseas industry stakeholders.

Beyond

To be decided...