

Town Hall session

Life Conference
5-7 November 2025





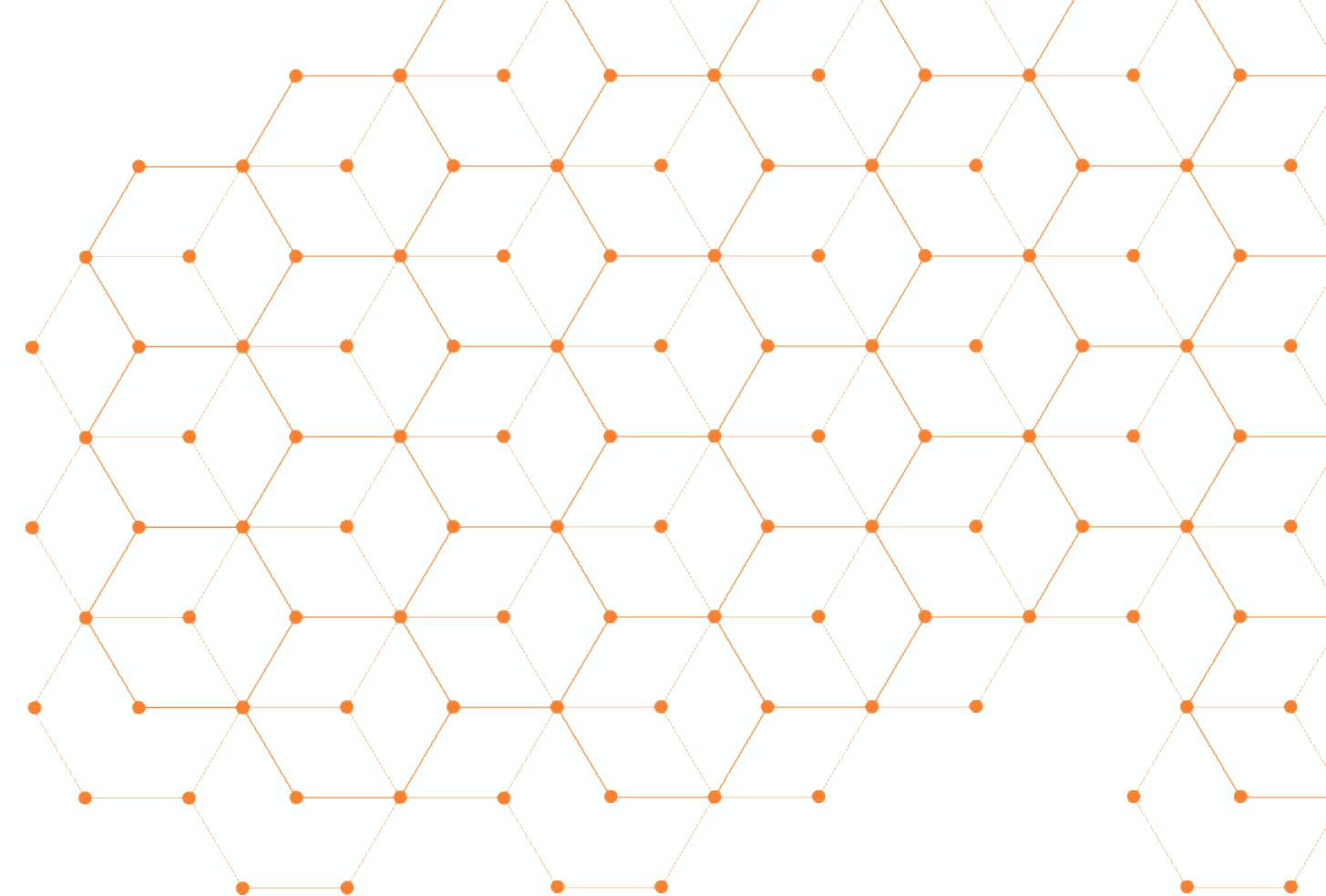
Paul Sweeting
President, IFoA



Paul Lewis
CEO, IFoA

Agenda

- Welcome
- Vision
- 2026+ Strategy
- Examinations
- Chartered Actuary
- The Actuaries' Code
- Member experience
- Questions?



“To be the leading global professional body qualifying, supporting, and championing actuaries, serving the public interest, and advancing actuarial science.”

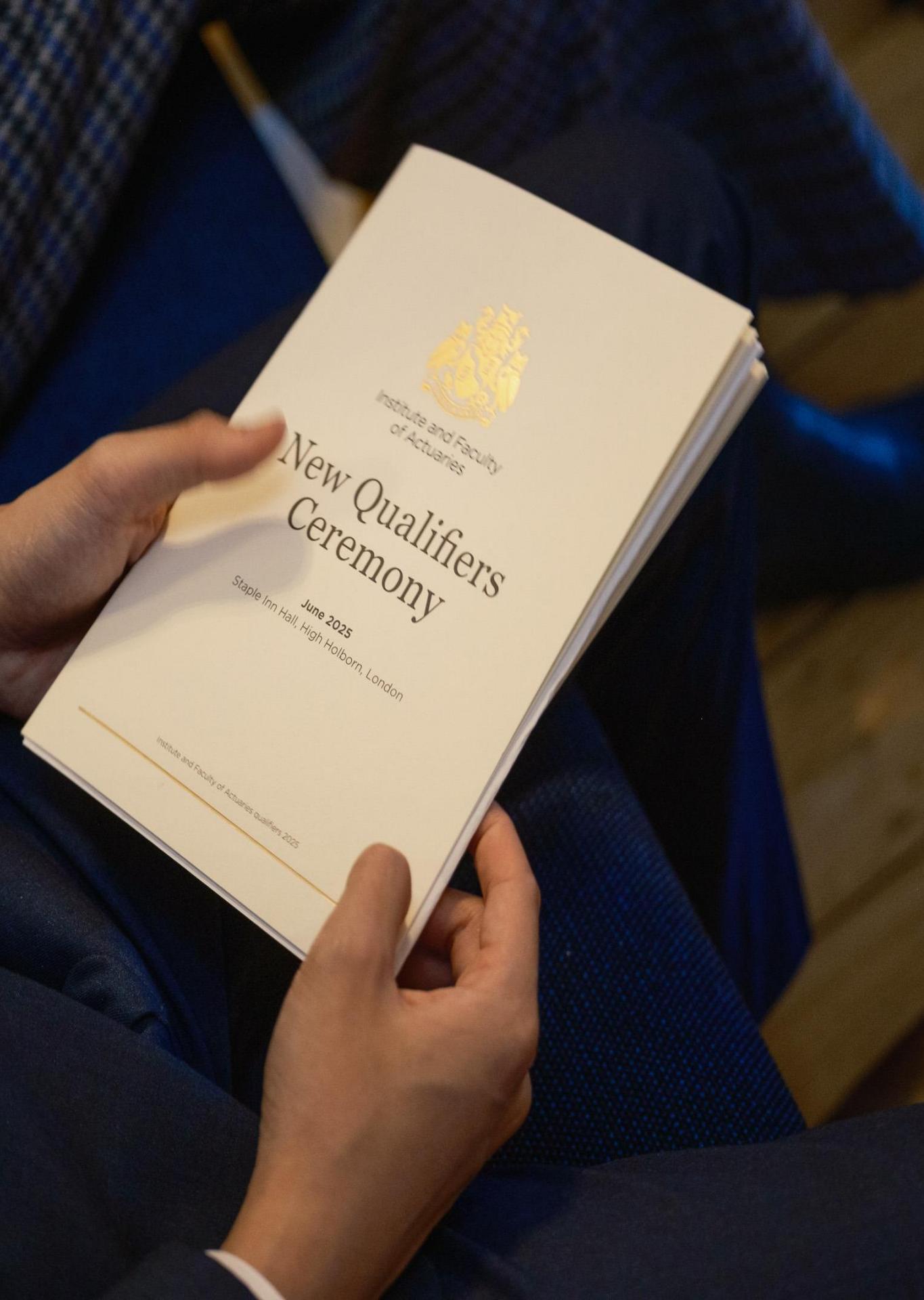
Vision

Building on the vision statement, Council has articulated 9 principles:

1. Professional standards and regulation
2. Qualification and lifelong learning
3. Global presence and influence
4. Technology and innovation
5. Member engagement and value
6. Research and thought leadership
7. Public interest and impact
8. Financial and operational resilience
9. Culture and governance

Our 2026+ strategy

Vision		Our vision is to be the leading global professional body qualifying, supporting, and championing actuaries, serving the public interest, and advancing actuarial science
Purpose		Our purpose is to support, develop and be the voice of our members and the actuarial profession
Objectives		<p>Our strategic objectives are:</p> <p>Learning and assessment excellence Developing a forward-looking curriculum and assessment model supporting a lifelong learning experience that equips actuaries for the future</p> <p>Valued member and volunteer experience Enhancing the ways we support, promote, and collaborate with our members and volunteers globally throughout their careers</p> <p>Securing organisational sustainability Modernising systems and ways of working to be more agile, efficient, and future-proofed, while also considering the use of new technologies</p> <p>Amplifying voice and influence Strengthening global actuarial influence on public policy through elevated thought leadership, enhanced regulatory engagement and professional standards, and a reinforced reputation as a trusted profession</p>
Enablers		Our strategic enablers are: Digital transformation; Member and volunteer activism; Brand enhancement; Strengthened capabilities, culture and behaviours



Examinations

- April 2025 switch to hybrid session for over 12,000 candidates.
- September 2025 session delivered hybrid to over 13,500 candidates. Used additional exam centres and gave candidates ability to request changes to delivery location/method with 98% of requests fulfilled.
- September exam results released direct to candidates in early December.
- Plans for 2026:
 - Continue hybrid delivery model with majority sitting in-person.
 - Further improvements to allow candidates to express location preferences at the point of booking.
- April and September 2026: full exam schedules and dates published:
 - Both 2026 sessions reduced from 10 to 8 days
 - If there are two papers for any one subject, they will not be scheduled on consecutive days.
- 2027 exam schedules and dates to be published early 2026.



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Lisa Balboa
Chartered Actuary
(Fellow)



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Chartered Actuary

As of 30 October 2025:

- 8,986 or 48% of qualified Members adopted C.Act since launch November 2024;
- 40% of Associates and 49% of Fellows have told us they are using the designation;
- 2025 renewals process makes it even easier for all qualified members to adopt Chartered Status.





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Changes to the Actuaries' Code.

On 25 September 2025,
we released an update
of the Actuaries' Code.

Visit actuaries.org.uk/code
for guidance and information.

The Actuaries' Code

- Updated version of the Actuaries' Code came into effect on 25 September.
- Changes reflect diversity, equity and inclusion considerations.
- Code and supporting Guidance revised following extensive engagement with members, employers, and other stakeholders.
- The revised Code:
 - clarifies the existing requirement to show respect,
 - now includes additional amplification requiring IFoA members to speak up against unfair exclusion or treatment, and
 - a specific prohibition on bullying, victimisation and harassment.
- Regulatory Board will carry out a post-implementation review of the Actuaries' Code changes in 2026.



Actuaries' Code resources

- Updated Code Guidance document includes material to help members in understanding how to apply the changes to the Code in practice.
- Members with specific queries about application of the changes can contact our Professional and Regulatory Support Helpdesk.
- For a summary of the changes and signposting to all supporting resources, please visit our Q and A web page.

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Member experience

- **Improving information** – We have transformed The Actuary with a modern design of magazine, new website, increased video content and a new podcast.
- **Leading the profession** - IFoA members delivered strategic policy and thought leadership initiatives addressing vital issues.
- **Supporting career journeys** - We've continued to build the IFoA mentoring programme.
- **Creating more connections** – The extended IFoA Communities digital platform now includes the IFoA Communities app.
- **Building our international community** - Our events programme now includes dedicated conferences for India and the Middle East.
- **Actuaries' Code changes** - Ensuring that all members of the profession feel included and protected, while respecting the full range of member perspectives on DEI.
- **Help when it's needed** – Launched the free, confidential IFoA Professional and Regulatory Support Helpdesk.
- **Recognising volunteers** - Launched IFoA Volunteer Recognition Awards.

Questions?