



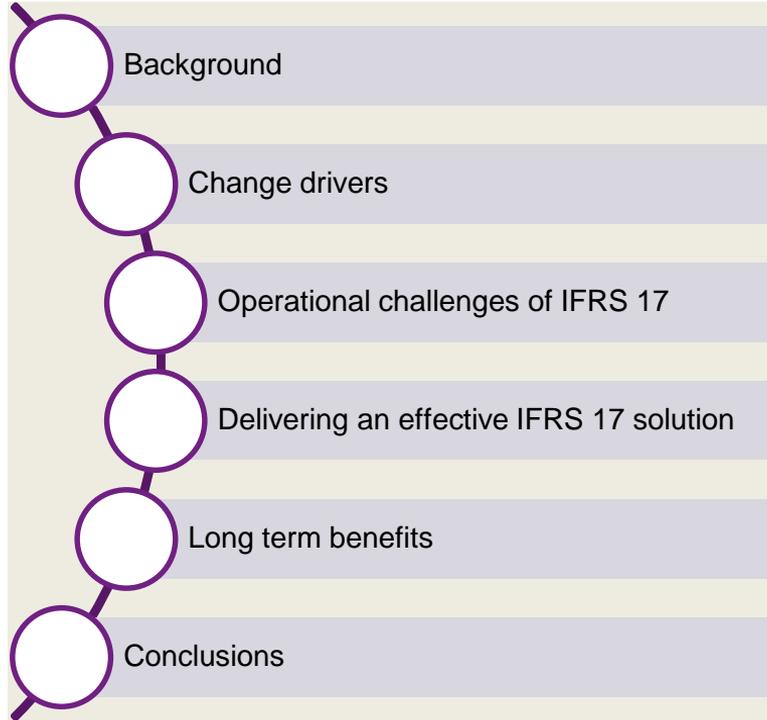
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Audit, automation and acceleration of your IFRS 17 Solution

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Agenda



Background

Solvency II

- Companies did the best they could with the Working Day Timetable (WDT) given the available tools and technologies with incremental changes every year to further speed things up
- Increasingly unsustainable since less focus on long-term efficiencies and process improvement

IFRS 17

- Provides significant operational challenges, which will put significant additional pressure on already challenging processes

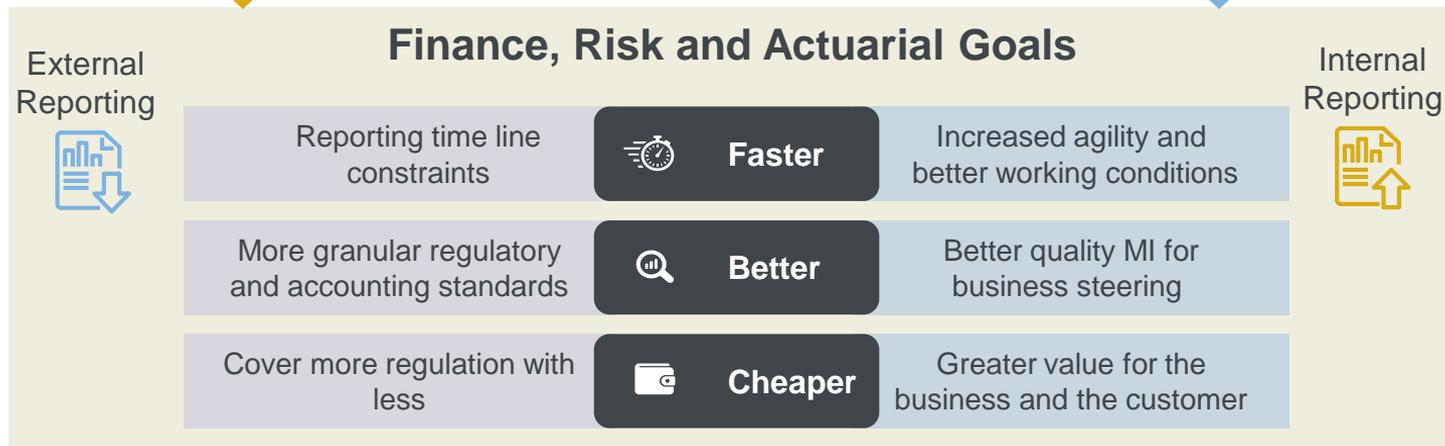
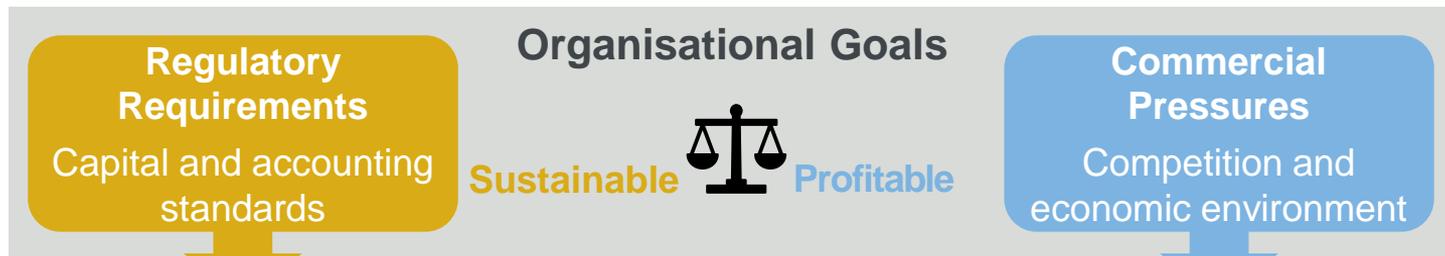
Technology

- Modern technology now within reach (e.g. RPA and Cloud)
- More progressive companies have started investing in these technologies to deal with these challenges

IFRS 17 provides a great opportunity, combined with other strategic imperatives such as data analytics, to implement a solution which is cost-effective, scalable and future proof

Change drivers

Using IFRS 17 as a catalyst for finance and process transformation



Some of the operational challenges of IFRS17

Increased demands put increased strain on existing processes, systems and people



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1 Data “slicing and dicing”

- Cohort grouping of data.
- More granular actual revenue data
- Tighter data validation.
- Consolidation of results for reporting.
- Granularity of results to aid understanding.

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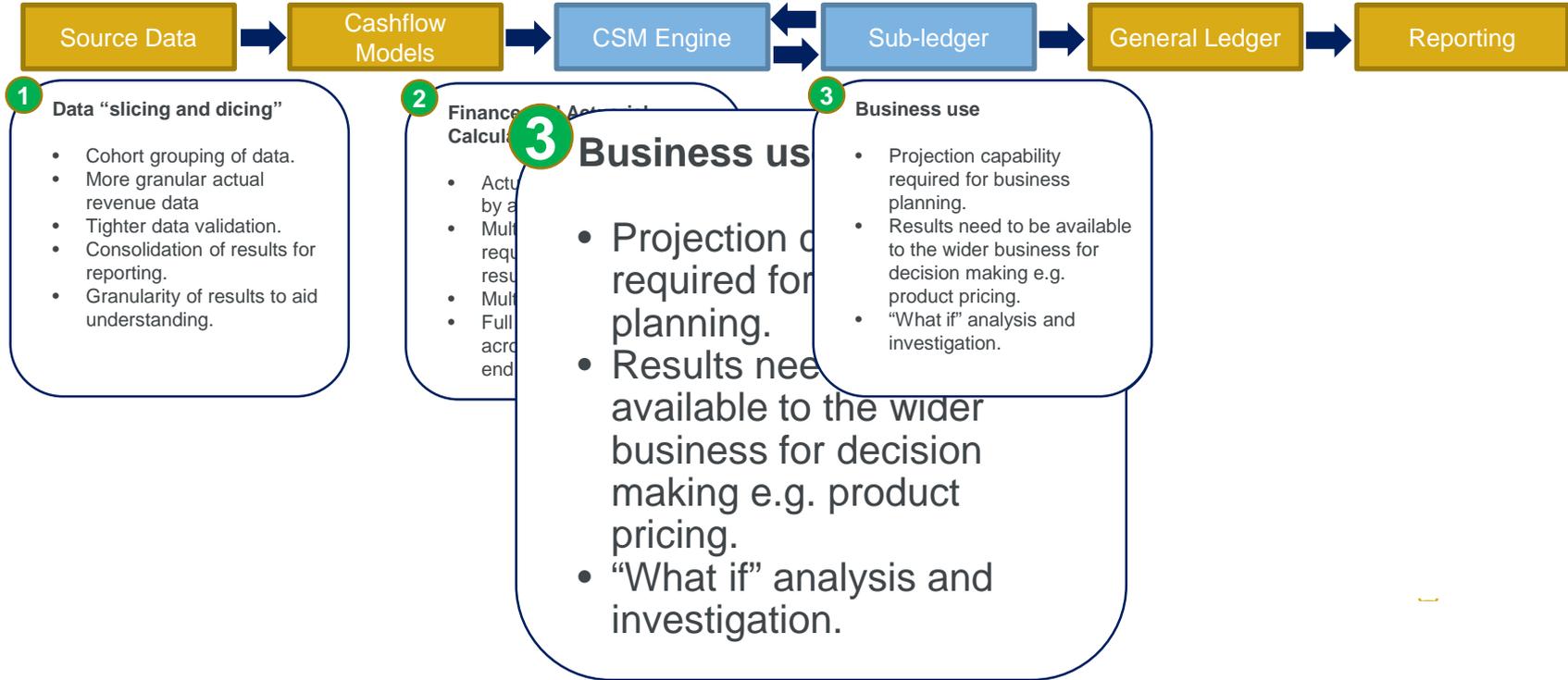
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2 Finance and Actuarial Calculations

- Actuarial calculations fed by accounting data
- Multiple sets of cashflows required to produce results.
- Multiple systems.
- Full auditability required across the entire end to end process.

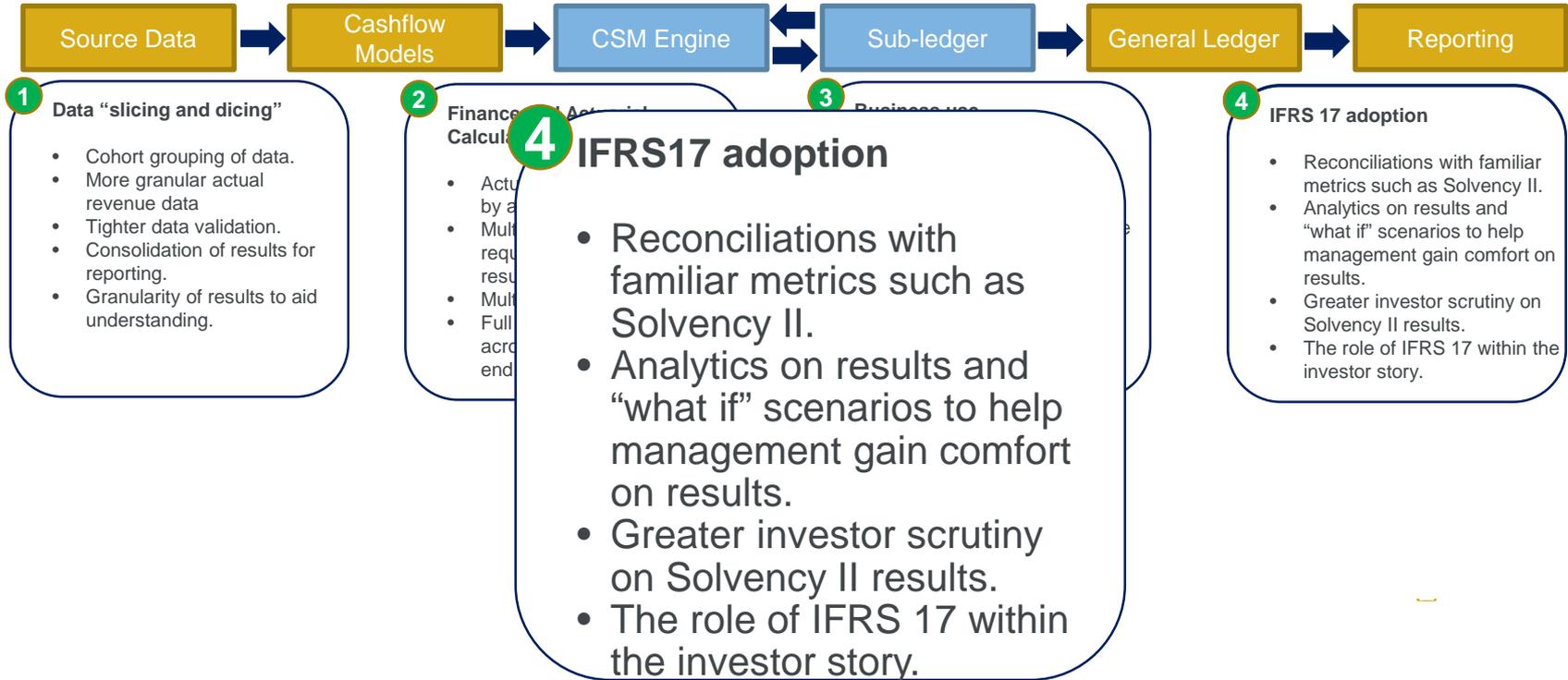
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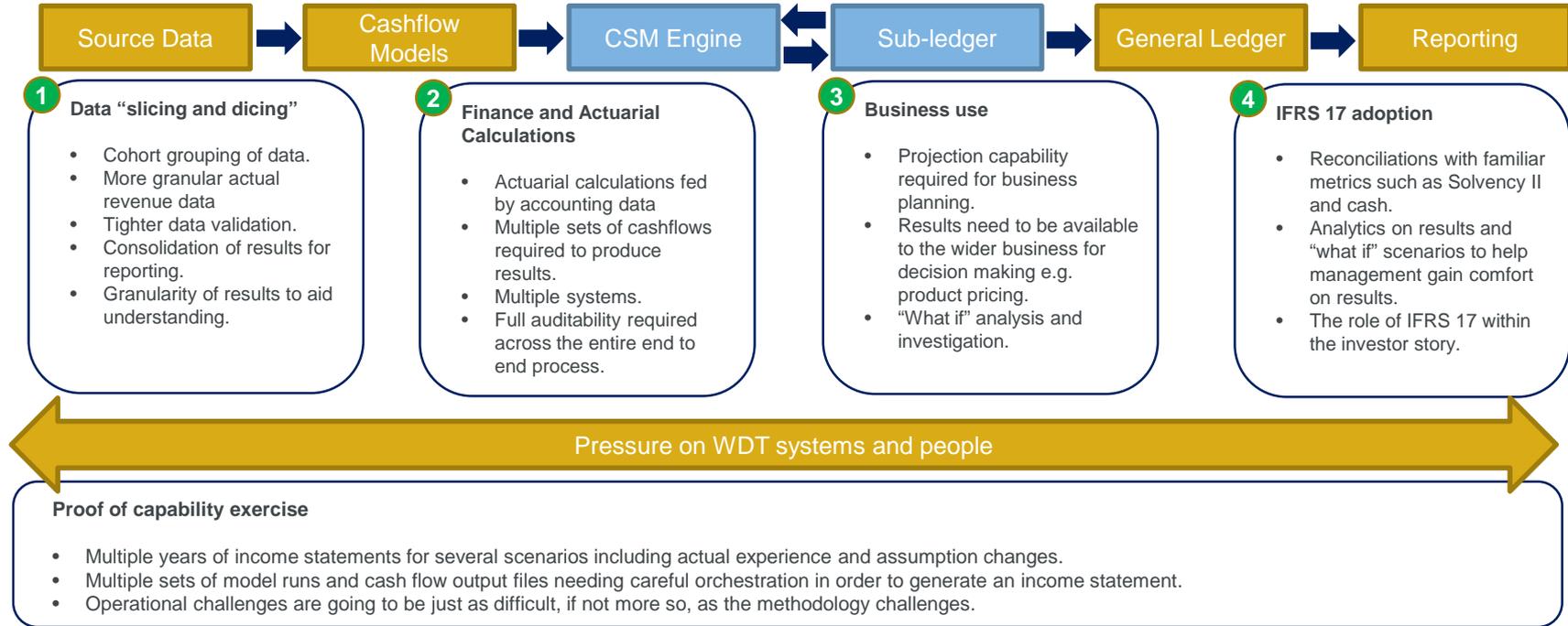
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Companies are really going to struggle to produce results right first time within the constraints of a WDT without automation and controls

Delivering an effective IFRS 17 solution

Changing the way we work and deployment of technology will be key to success



Achieving this requires a significant change to the Operational Model

Long-term benefits realised

Opportunity to achieve far more than regulatory compliance

Operational benefits

- Reduced costs
- Better MI to run the business
- More time for strategic thinking and business steering

People benefits

- More motivated and loyal workforce
- Actuarial/finance people get closer to business decisions
- Opportunities to re-skill



Quality benefits

- Reduced risk
- Increased audit confidence
- Better governance
- Future proof processes

Stakeholder benefits

- Better value for money
- More tailored services
- Faster delivery
- Richer information
- Reinforce the investor story

Using mandatory regulatory change for wider business benefits

Conclusions



We believe IFRS 17 presents a great opportunity for the business to get far more than compliance, if embraced in the right way





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Thank you

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