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# Adjusting volatility for volume – how to turn up the noise for smaller books

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# Agenda

- **Specifying the problem:** what are we trying to achieve, and why?
- **Developing the solution:**
  - Bucket analysis of historical data
  - Bootstrapping
  - Survey data
- **Monitoring the results:** suggested parameters and next steps



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# Specifying the problem

# Some case studies

## Reserve risk:

- CoVs parameterised during 2024Q1, based on 2023 year-end data
- Used during 2024Q3, based on data as at 2024Q2, projected to 2024 year-end
- Mismatch between parameterised CoV and modelled reserves

## Validation:

- Market benchmarks may be used to sense check selected volatility parameters
- The market will typically be much larger than a single firm, and hence less volatile
- Mechanism is needed to ensure a fair comparison

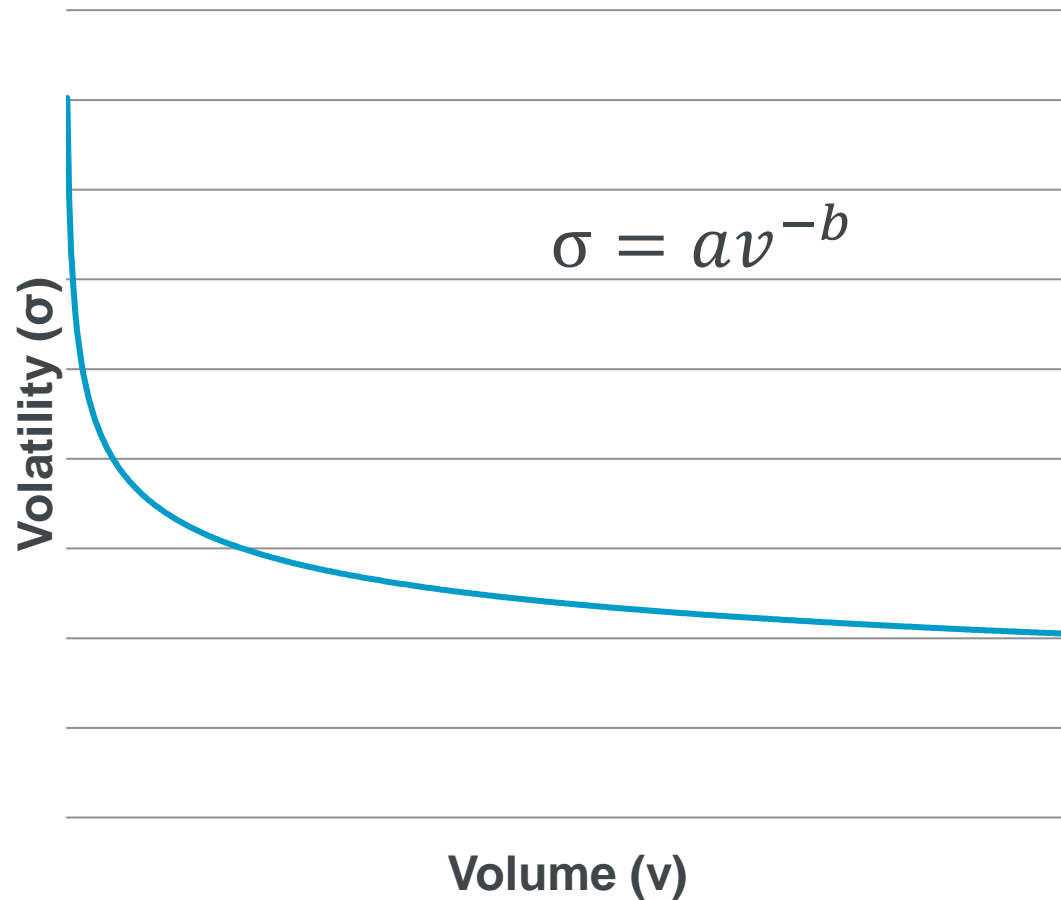
## Sensitivity/scenario testing:

- Change to volume, eg stretch view of business plan
- All else being equal, this would imply a reduction in volatility
- Unlikely the capital team have scope or appetite to re-parameterise from scratch

## Roll-forward:

- Not every parameter in a capital model needs to be updated every year
- However, making no adjustment leaves door open for validation challenge
- Growing books would expect to see year-on-year reductions in volatility (and vice versa)

# Approach



- Power curve
- “a” parameter does not affect calculations: focus is on fitting “b”
- **Core concept:** b takes non-negative values:
  - Zero implies no sensitivity: volatility is invariant to volume (unlikely)
  - 1 implies volatility is inversely proportional to volume (also unlikely)
  - Higher values of b imply increasing volume has greater effect on volatility, ie the business has more specific risk
  - Conversely, lower values of b imply more systemic risk

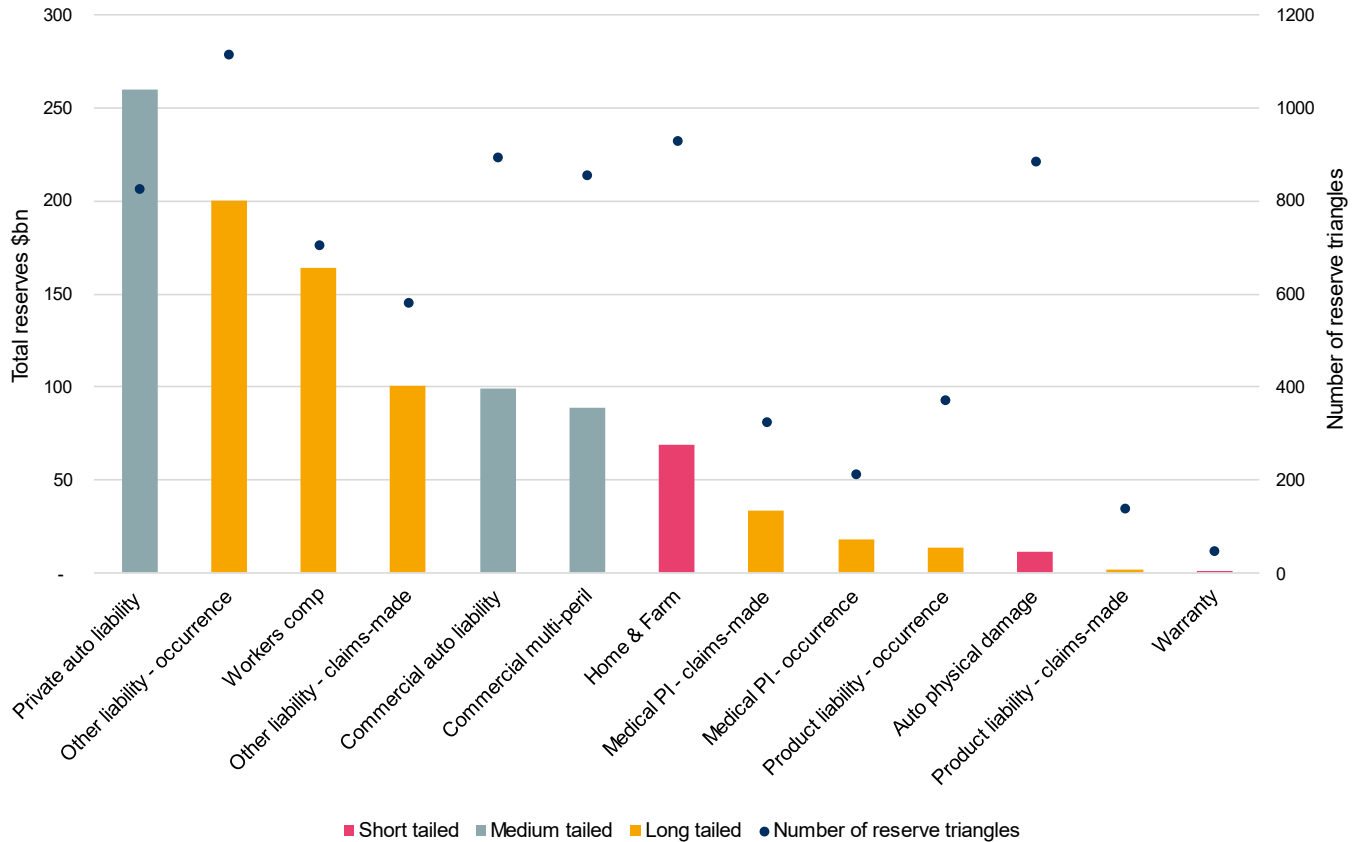
# Approach

- Biggest and most comprehensive dataset we have access to is Schedule P of the National Association of Insurance Commissioners (NAIC) return
- We have used two different high-level approaches:
  - Bucket analysis of one-year reserve movements observed historically
  - Bootstrapping of reserve triangles and analysis of the calculated CoVs
- Other supporting analyses:
  - Additional factors: class of business and/or cohort
  - Data from APRA (Australian Prudential Regulation Authority)
  - LCP capital benchmarking survey data



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# Schedule P dataset



- Total reserves of \$937 bn
- 13 reserving classes
- Data over the period 2011 - 2022
- Data cleaning:
  - Removed outlier reserve deteriorations
  - Removed negative reserves



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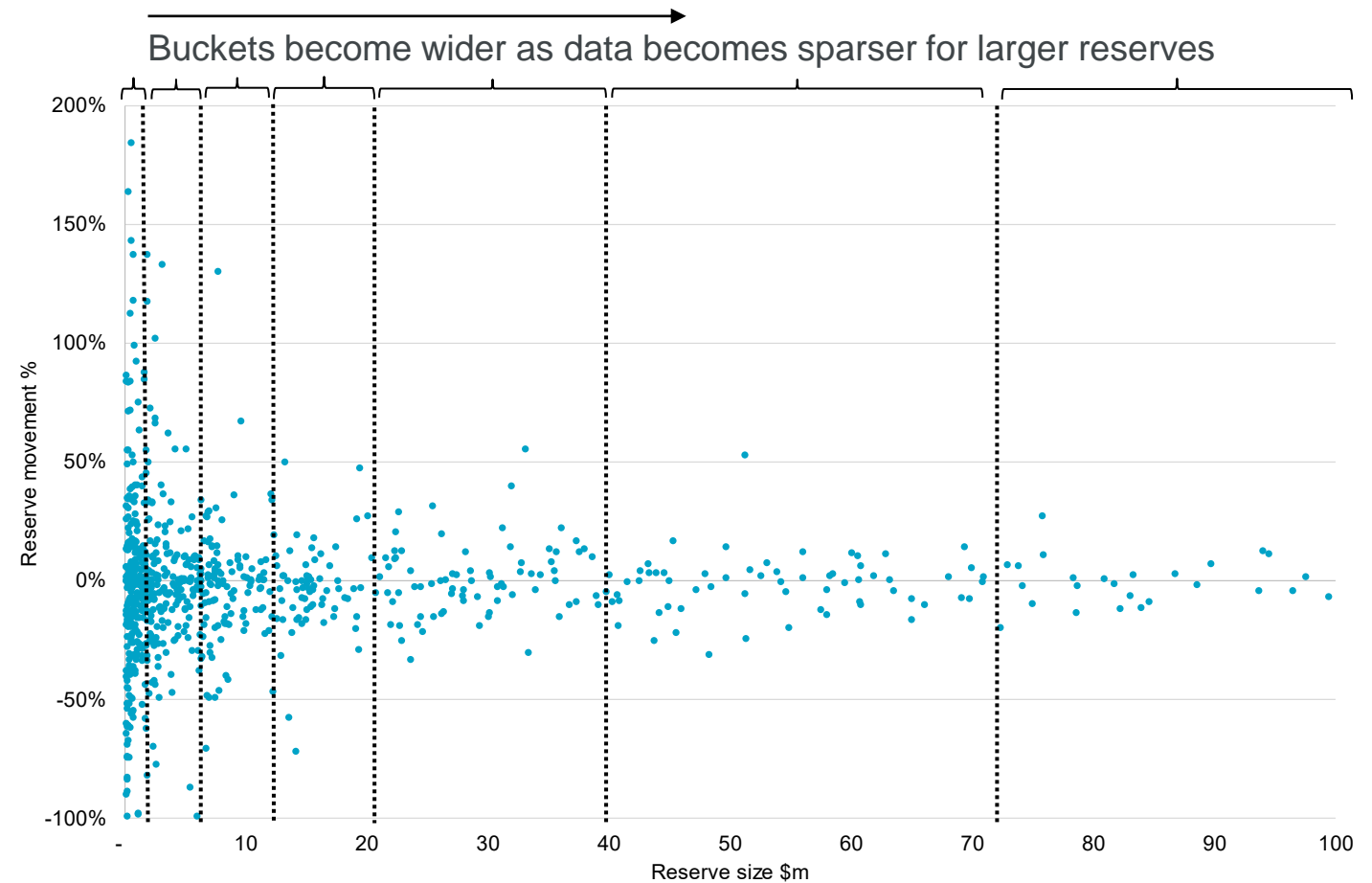
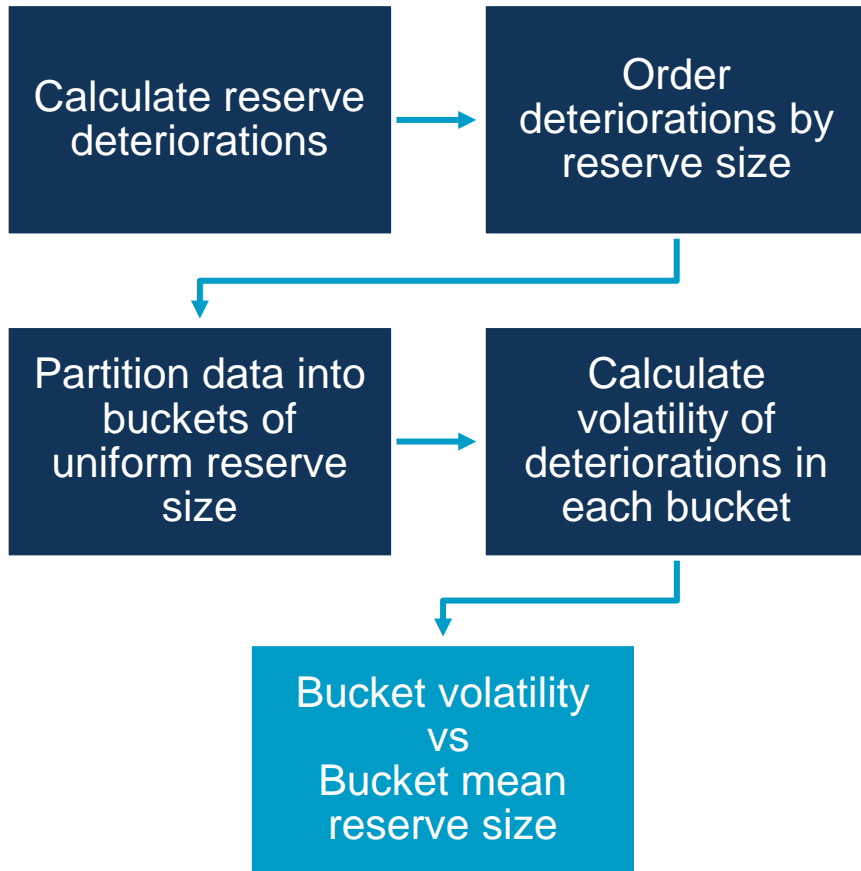
# Designing the solution

22 April 2024



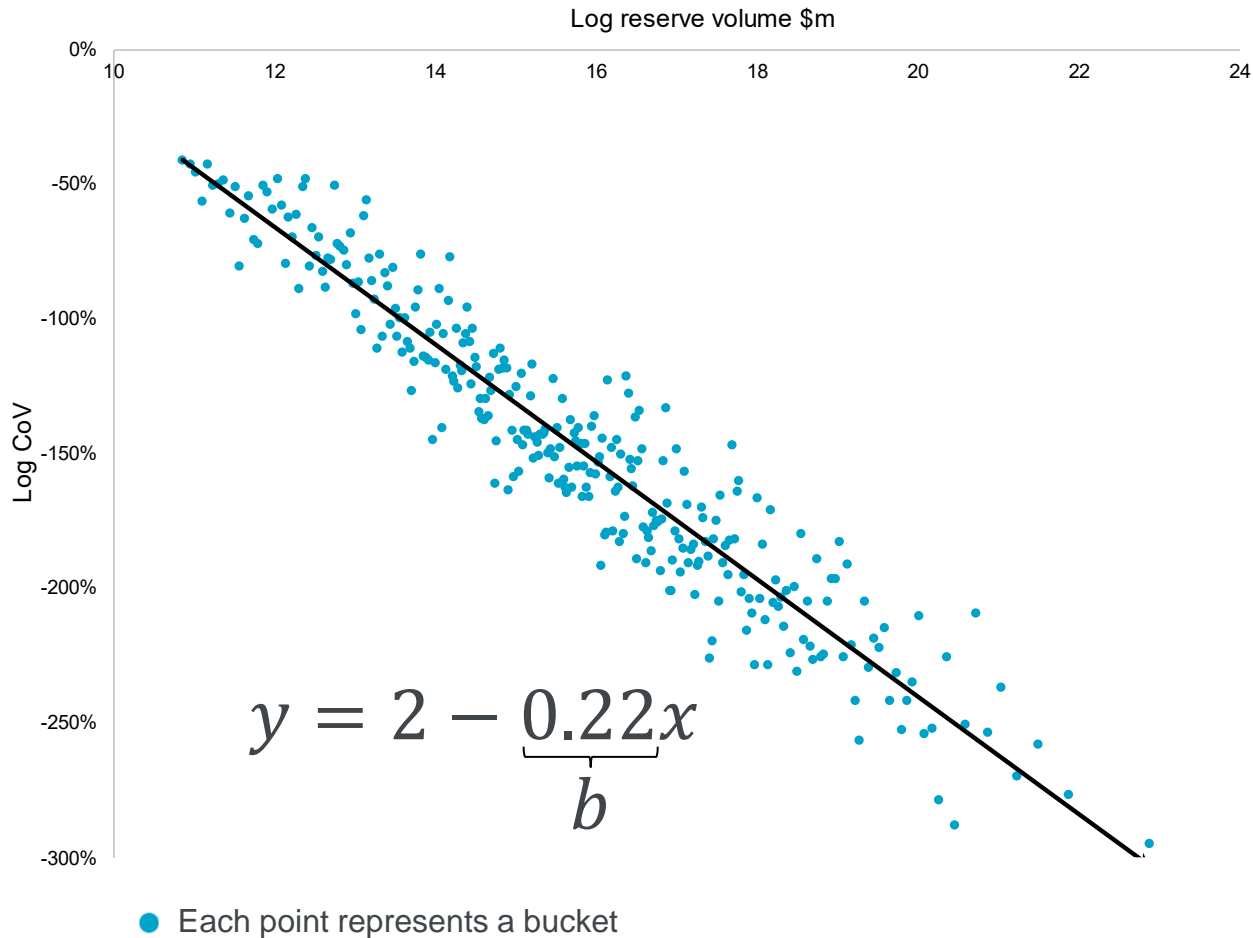


# Bucket analysis



*\*Visual representation of bucketing*

# Bucket analysis results – total level



- **Strong log-linear relationship between reserve volume and volatility**
- Implies the relationship  $\sigma = av^{-b}$  holds, with **b = 0.22**
- Observed r-squared value of 91% – great model fit!
- Further attempted to fit model  $\sigma = av^{-b} + \rho$  where  $\rho$  can be interpreted as systemic, undiversifiable volatility
- Findings:  $\rho = 0$  provided the best model fit

# Results – class level

$$\sigma = a_i v^{-b}$$

Model now also using class as a predictor:

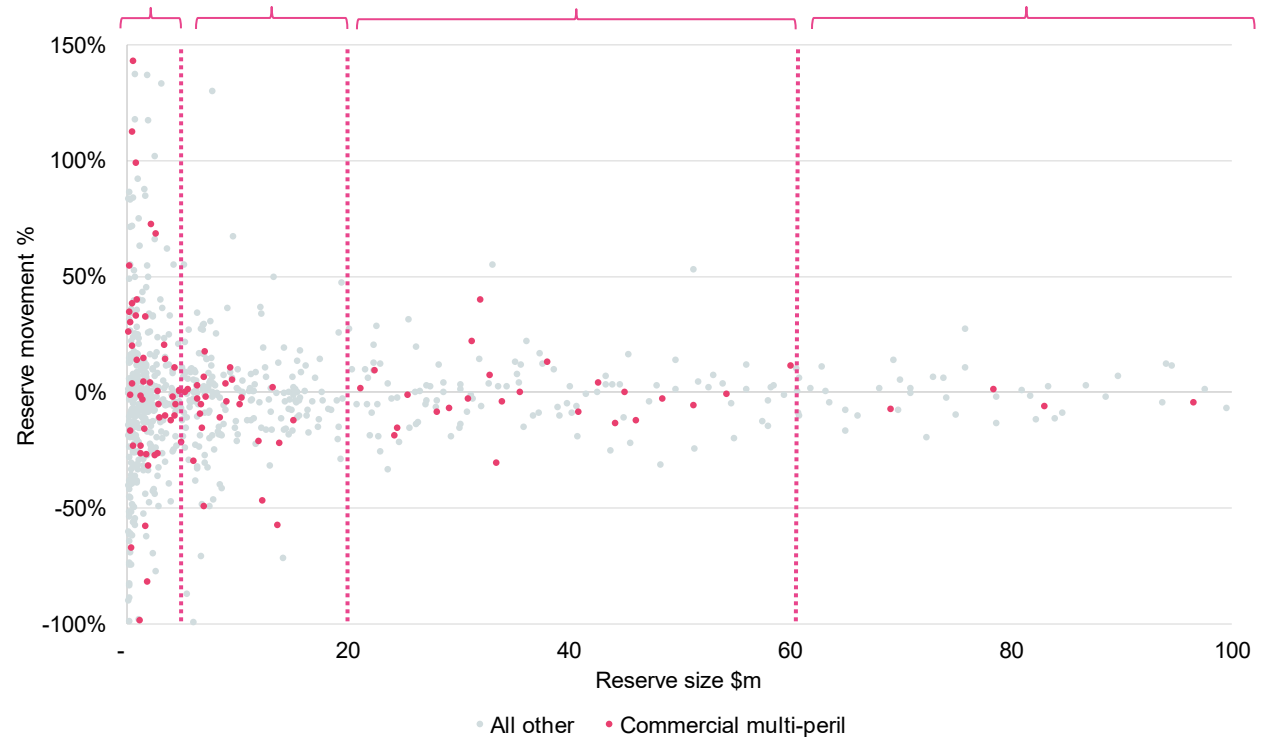
- Specific  $a_i$  for each class of business
- Obtain value of  $\hat{b} = 0.22$
- R-squared value of 90% - lower than total model

$$\sigma = a_i v^{-b_i}$$

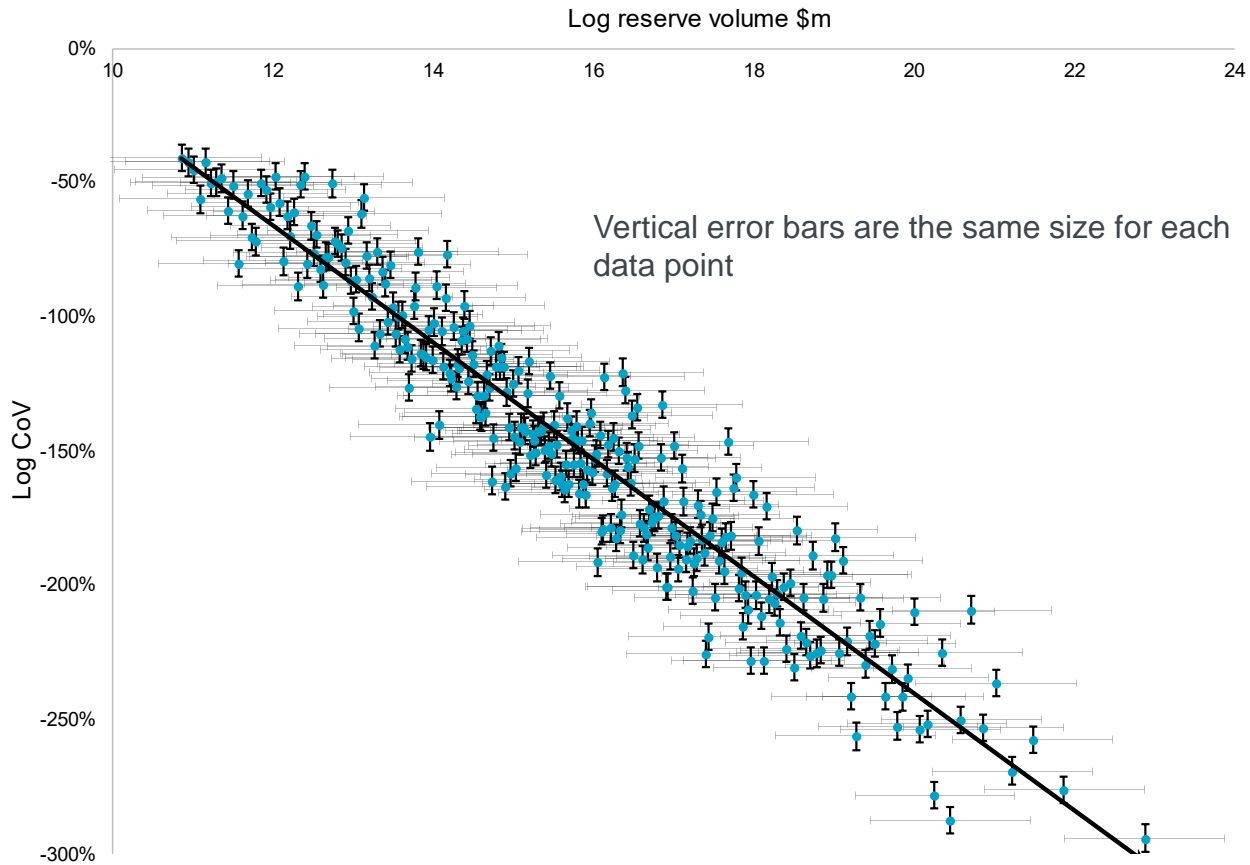
- Specific  $a_i$  and  $b_i$  for each class of business
- $\hat{b}_i$ 's range from 0.12 to 0.28
- R-squared value of 92% - only slight improvement

Trade-off between homogeneity in class vs reserve size

Class specific buckets are wider – less homogeneity in reserve size within each bucket

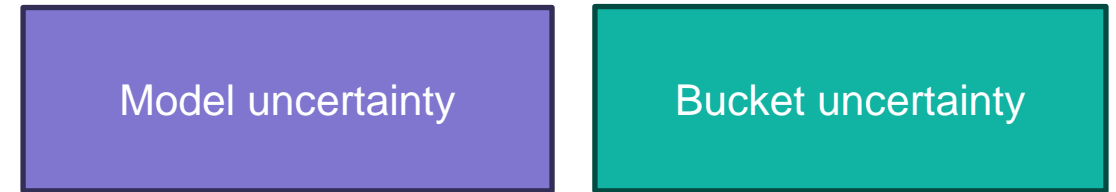


# Bucket analysis – uncertainty



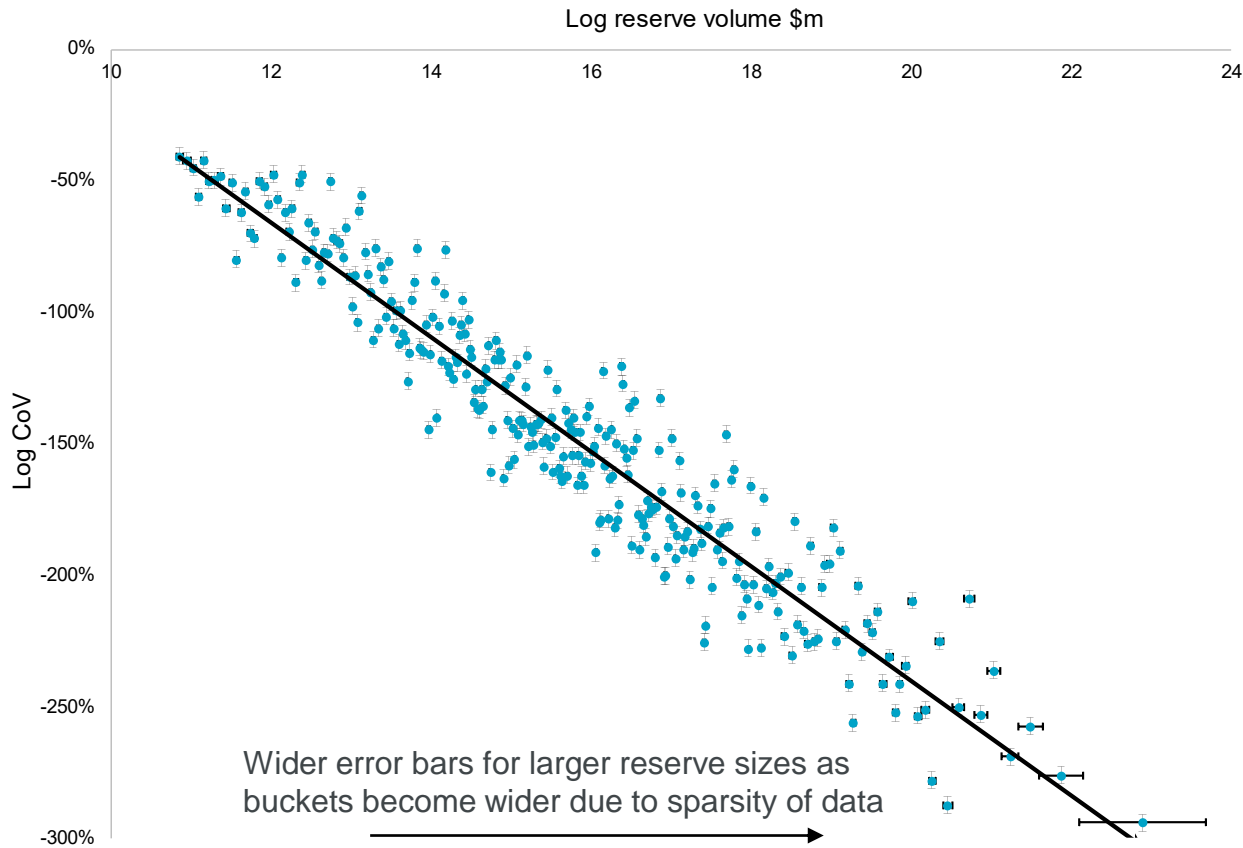
 Vertical error bars visualise uncertainty in the CoV estimate of the bucket

## Sources of uncertainty



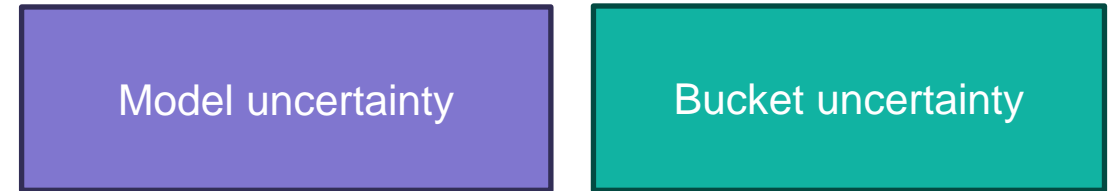
- Model uncertainty is very low:  $se(\hat{b}) = 0.004$
- Quantifying CoV for each bucket creates **vertical bucket uncertainty**

# Bucket analysis – uncertainty



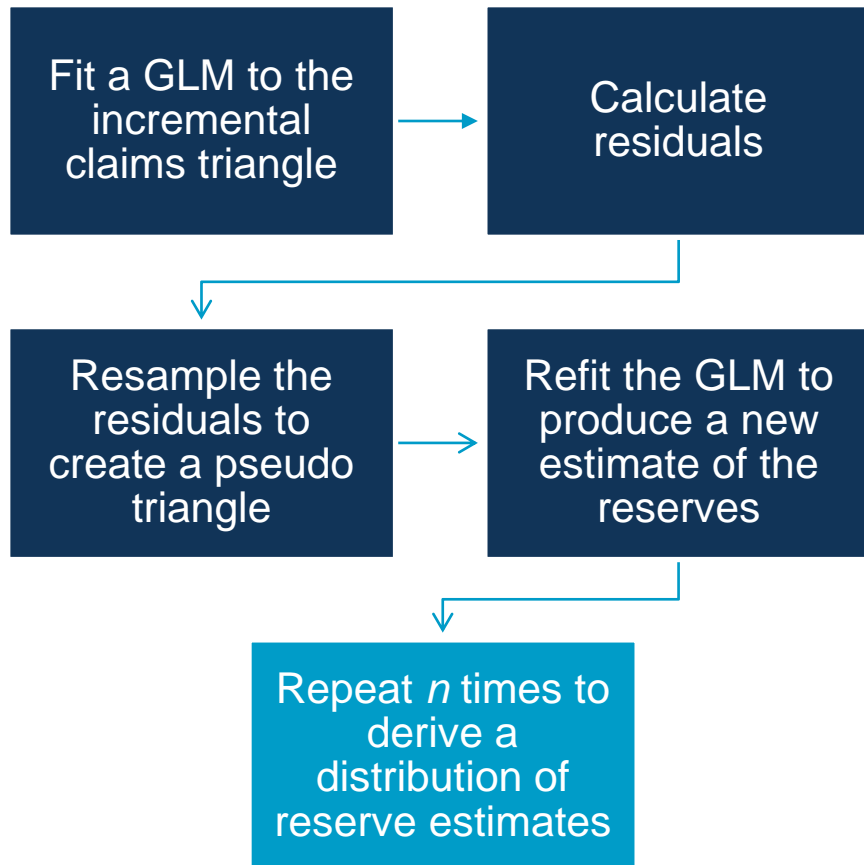
Horizontal error bars visualise range of reserve sizes within a bucket

## Sources of uncertainty



- Model uncertainty is very low:  $se(\hat{b}) = 0.004$
- Quantifying reserve volume for each bucket creates **horizontal bucket uncertainty**

# Bootstrapping



## Benefits

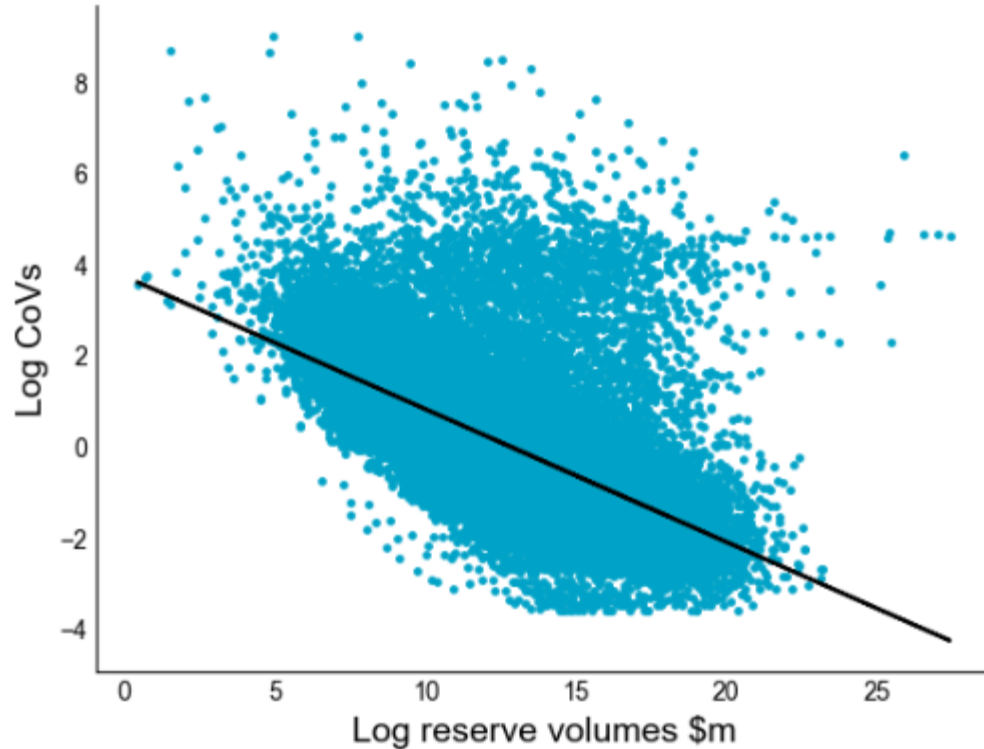
- Purely data driven – not reliant on reserving actuary's estimates
- 10,000 simulations used – low uncertainty in CoV estimate

## Limitations

- Data:
  - Market data
  - High residuals and therefore CoVs
- No tail factor used

# GLM

Base model



Model		$\hat{b}$	R-squared
Base model	$\sigma = av^{-b}$	0.29	33%
Class model	$\sigma = a_i v^{-b}$	0.28	40%
Cohort model	$\sigma = a_j v^{-b}$	0.26	35%
Class and cohort model	$\sigma = a_{ij} v^{-b}$	0.25	42%

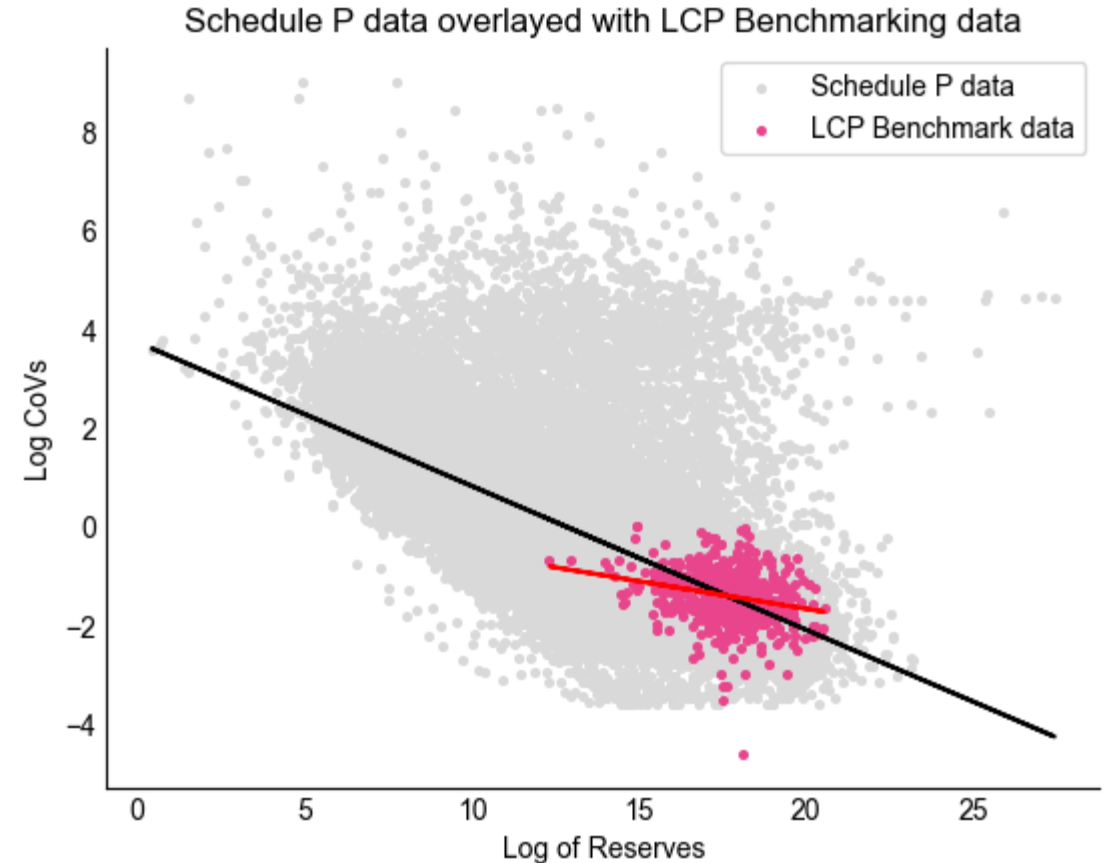
# LCP Capital benchmarking survey

- 37 respondents across the London market during April 2024
- Collected data on reserve volume and CoVs for each respondent's classes of business

$$\sigma = av^{-b}$$

Model fit to LCP benchmarking data:

- Obtained value of  $\hat{b} = 0.11$
- Low sensitivity of parameterised CoVs to changes in reserve volume



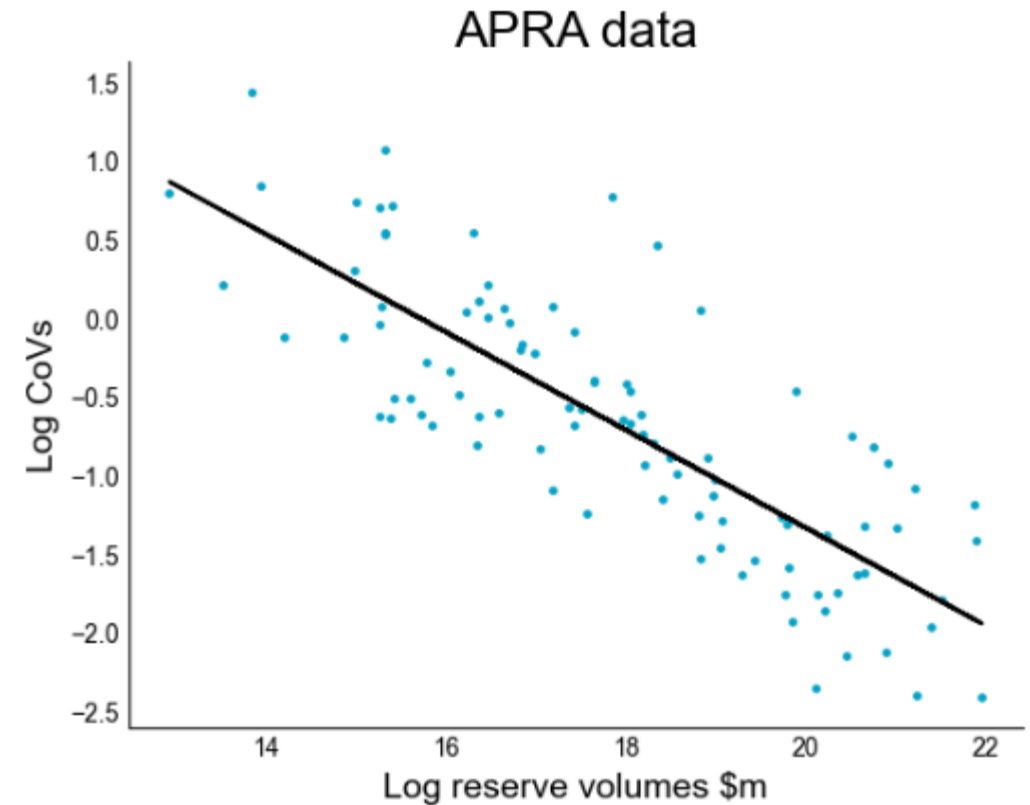


# Other market datasets: APRA

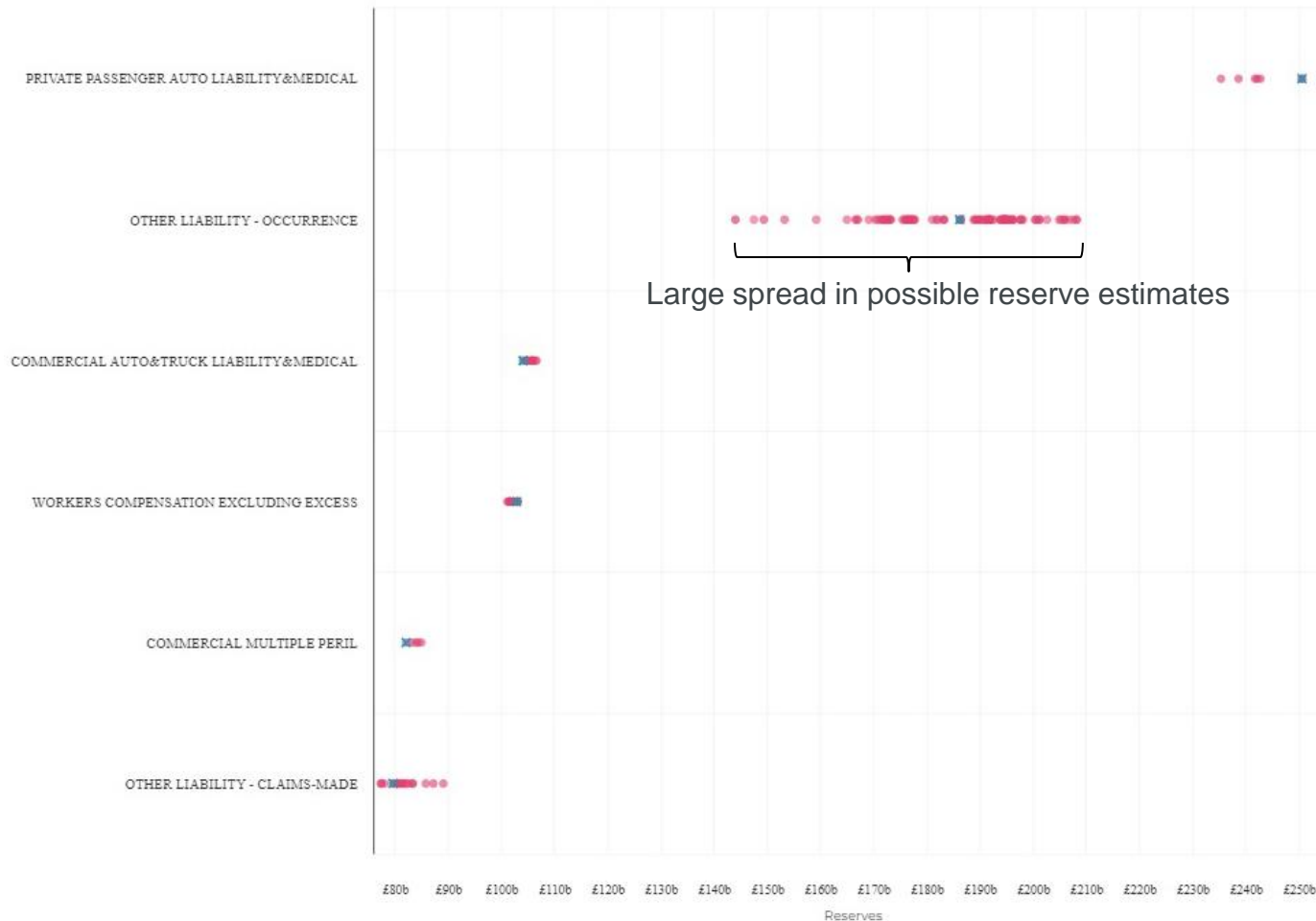
- Australian equivalent to Schedule P data
  - Total reserves < \$50bn (AUD)
  - 16 classes of business

$$\sigma = av^{-b}$$

- Obtain value of  $\hat{b} = 0.31$
- R-squared value of 66% - significantly better model fit than Schedule P



# Universe of reserves



- InsurSight – LCP’s analytics reserving software
- Chart shows the possible range of reserve estimates from using different reserving assumptions

- Each pink dot represents a different set of reserving assumptions
- ✕ Blue cross represents Insursight’s automatic selection



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# Monitoring the solution

22 April 2024



# Conclusion

## Summary of results

	Dataset	Segmentation	$\hat{b}$	R-squared
Bucket Analysis	Schedule P	Base model	0.22	91%
	Schedule P	Class model 1	0.22	90%
	Schedule P	Class model 2	0.12 – 0.28	92%
Bootstrap	Schedule P	Base model	0.29	33%
	Schedule P	Class model	0.29	40%
	Schedule P	Cohort model	0.26	45%
	Schedule P	Class and cohort model	0.25	42%
Survey data	APRA	Base model	0.31	66%
	LCP Benchmarking	Base model	0.11	10%

# Some maths

$$\text{Equation 1: } \sigma_T = av_T^{-b}$$

$$\text{Equation 2: } \sigma_R = av_R^{-b}$$

Where  $\sigma_T$  and  $v_T$  are the volatility (CoV) and volume of the target distribution, and  $\sigma_R$  and  $v_R$  are the volatility (CoV) and volume of the reference distribution

$$\text{Eq 1 divided by Eq 2 gives: } \frac{\sigma_T}{\sigma_R} = \frac{av_T^{-b}}{av_R^{-b}} \implies \sigma_T = \sigma_R \left( \frac{v_T}{v_R} \right)^{-b}$$

$$\text{or, equivalently: } \sigma_T = \sigma_R \left( \frac{v_R}{v_T} \right)^b$$

# Uses

## Reserve risk:

- CoVs parameterised during 2024Q1, based on 2023 year-end data
- Used during 2024Q3, based on data as at 2024Q2, projected to 2024 year-end
- Adjust CoVs for movement in reserves between year-ends

## Validation:

- Market benchmarks may be used to sense check selected volatility parameters
- The market will typically be much larger than a single firm, and hence less volatile
- Scale down market benchmarks to compare on like-for-like basis with model

## Sensitivity/scenario testing:

- Change to volume, eg stretch view of business plan
- All else being equal, this would imply a reduction in volatility
- Adjust selected parameters to allow for proposed changes

## Roll-forward:

- Not every parameter in a capital model needs to be updated every year
- However, making no adjustment leaves door open for validation challenge
- Decrease parameters to allow for year-on-year increases in volume (and vice versa)

# Next steps

- Suggested parameter:  $b = 0.22$
- Some possible refinements to model: eg to better understand effects of class
- Further research angles possible:
  - Comparisons of industry data with benchmark data
  - Analysis of capital axioms, eg use of lognormal to model reserve deteriorations
- Please get in touch if you have suggestions!

# Questions

# Comments

Expressions of individual views by members of the Institute and Faculty of Actuaries and its staff are encouraged.

The views expressed in this presentation are those of the presenter.



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