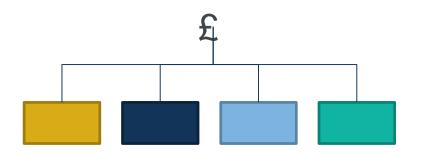


## Machine Learning: Now and in the Future

Andy Rigby & Renaud Million

#### Introduction

- Machine learning has now become "mainstream"
- But current applications limited:
  - Pricing (risk and retail/behavioural)
  - Reserving
- Looking at other industries and emerging trends, applications could be much wider
- A whistle-stop tour through other applications to show both potential benefits and risks/challenges:
  - Core competencies
  - Non-core competencies









# **Core competencies**

### **Modelling/current applications**

- Rapid increase in number and complexity of models
- More time spent following processes than exploring and adding value
- Rise of automated/partially automated model development solutions
- Consider "insurance-specific" machine learning methods

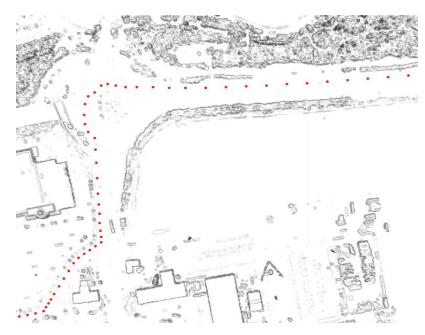




- New types of data
  - Often larger/messier than actuaries typically work with
  - Clear opportunities for better risk understanding if incorporated correctly
- Can be time consuming to explore all available data sources



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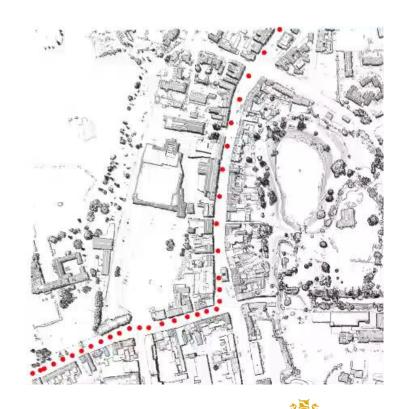




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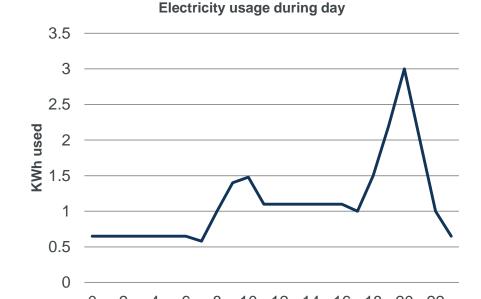


The driver proceeded down a street with a multitude of cars parked on the right. They passed a narrow area of road, blocked by a van with oncoming traffic and stopped at a set of traffic lights

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#### Internet of things/smart homes

- Installation of smart homes/smart meters
- Energy signature can be resolved into appliances used:
  - Indicators of risk (e.g. home insurance)
  - Monitoring of usage (e.g. response to health incidents)



Hour



#### **Drone technology**

- Move towards no/fewer questions asked:
  - Roof surface/building construction
  - Surface area
  - Surrounding area
- Suspect may be supplemented by LiDAR/aerial photography in most areas



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#### **Drone technology**

- Current drone technology already presents considerable risk (BI and other)
- Full drone automation?



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# **Non-core competencies**

- Standard website for all customers
- Typically fairly generic/safe branding appeals to majority of expected customers
- Most common customer journeys are well planned
- Customers with more unique needs may be underserved/feel alienated



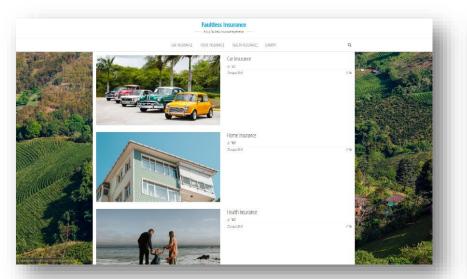
#### **Customer 1**

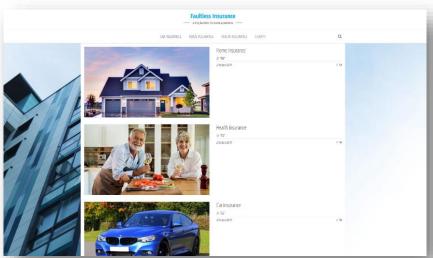
- Aged 30-40
- Recent quotes for car insurance across multiple vehicles
- Lives in flat
- Potential interest in charitable giving / socially conscious suppliers

#### **Customer 2**

- Aged 50-60
- More affluent
- Car insurance already held
- Recent quotes for home insurance 4 bed detached house







Same core message and branding, but customised to client needs

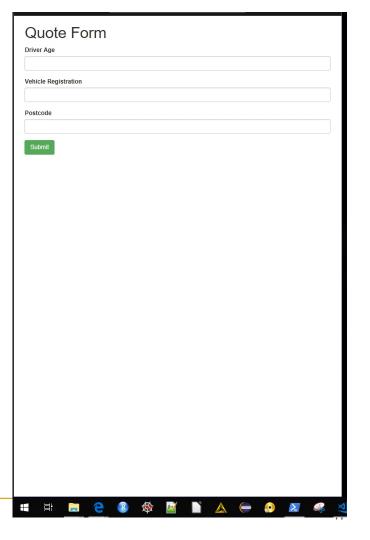


- Customised website for each customer:
  - NOT fully customised core branding/message retained
  - Customer needs modelled and relevant products given greater prominence
  - Relevant positive aspects of company emphasised
  - Imagery aligned with customer profile (GAN?)

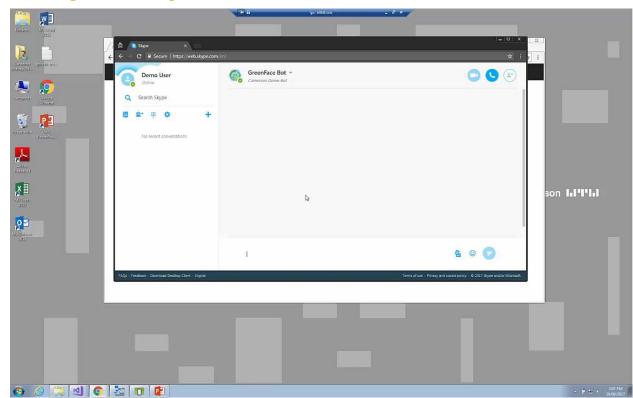


#### **Customer journey – telephone**

- Standard script across all agents:
  - May be compliant, but is it the best way to meet customer needs?
- Custom scripts by conversation:
  - Provides all options to customer, but prioritised by most likely needs
  - Recommendation engines
  - Could be implemented with live pricing system
  - Could also highlight particular benefits/exclusions that are most likely to impact customer purchase decision
- More informed customers and greater trust in industry



#### **Customer journey - chatbot**





#### **Customer journey – chatbot**

- If implemented well, offers a multitude of advantages:
  - Available whenever the customer needs.
  - Always compliant, always best practice
  - Lower cost
- Deep dive into this area during second half of talk



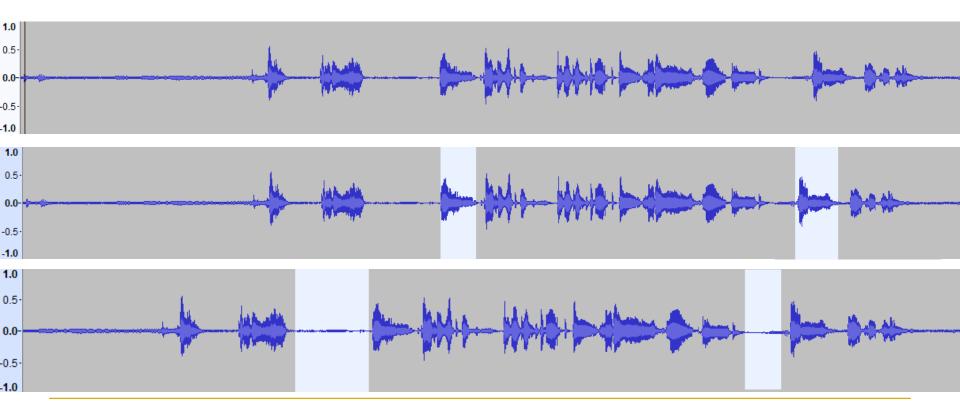
#### **Telephony**

- Substantial number of customers still want/need telephony services from insurer:
  - MTA
  - Confidence prior to purchase
- Significant proportion of customer confidence depends on quality/tone of delivery:
  - Location of contact centres
  - Training of agents



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### **Telephony – remove pauses**



#### **Telephony**

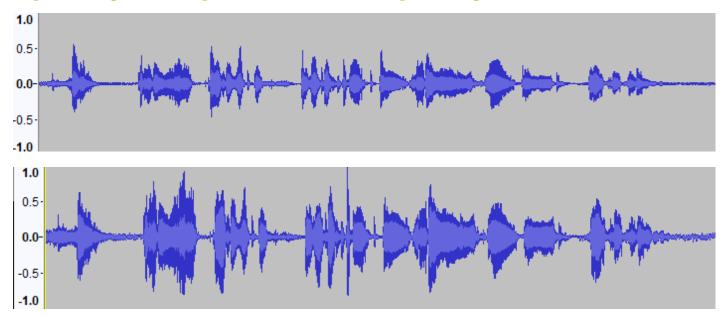
#### After pause removal





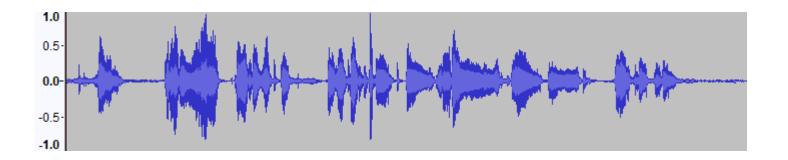
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#### **Telephony – improve voice quality**





#### **Telephony – improve voice quality**





#### **Telephony – results**

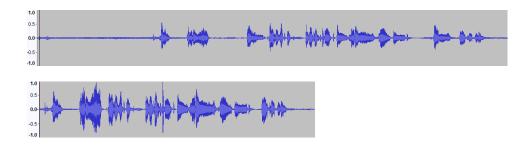






#### **Telephony**

- Machine learning approaches enable the automatic processing of live voice:
  - More confident sounding calls
  - Higher customer satisfaction
- Pattern recognition could be used to automatically score calls for compliance (see "custom script" demonstration earlier)





#### **Conclusion/Extensions**

- Despite the fairly restricted use cases where we currently employ machine learning, other industries and technology trends point to many other applications
- Clear ethical/moral questions about some applications and a mixture of risks and opportunities
- Actuaries likely to be at the forefront of using these methods so should start preparing!
- Fairly brief overview of many areas happy to chat later if any questions
- Now let's deep dive into one of these areas in more detail over to Renaud!

